

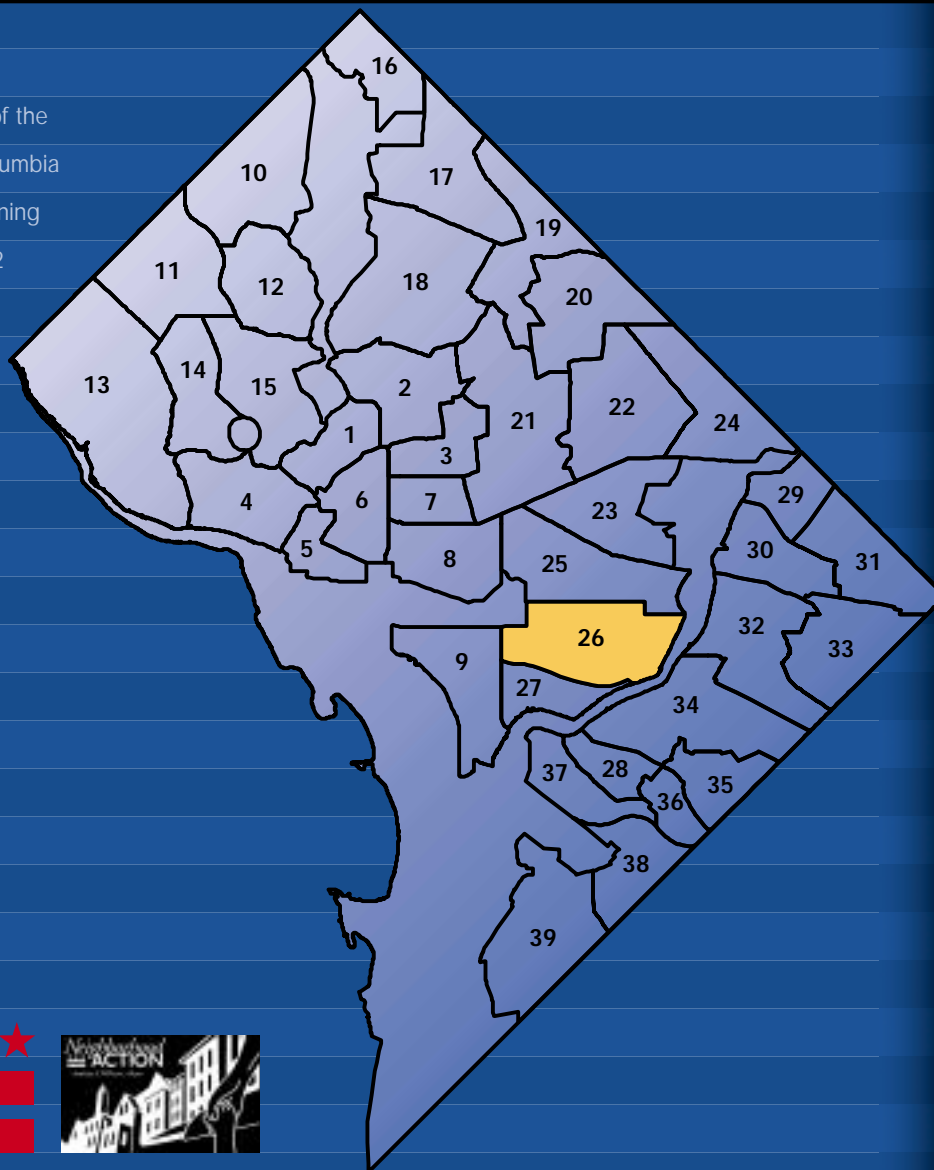
Neighborhood Cluster

26

District of Columbia Strategic Neighborhood Action Plan

Prepared by

Government of the
District of Columbia
Office of Planning
Summer 2002



Capitol Hill
Hill East
Lincoln Park
Barney Circle
Stadium Armory



Acknowledgments

*The following people and groups
deserve special recognition for the
time they dedicated to developing
this plan for Cluster 26:*

Cluster 26 Neighborhood Steering Committee
Residents of Cluster 26
Advisory Neighborhood Commission 6B
Barney Circle Neighborhood Association/Orange
Hats
Barracks Row Main Street
Capitol Hill Association of Merchants and
Professionals (CHAMPS)
Capitol Hill Citizens for Smart Development
Capitol Hill Group Ministries
Capitol Hill Restoration Society
DC Sports and Entertainment Commission
Eastern Market Citizen Advisory Committee
Friends of the Old Naval Hospital
The Hill Rag Newspaper
Hopkins Apartments Resident Council
North Lincoln Park Neighborhood Association
Payne Elementary School
Potomac Gardens Resident Council
Southeast Citizens for Smart Development
Stadium Armory Neighborhood Association
Trees for Capitol Hill
Voice of the Hill Newspaper
Ward 6 Democrats
Washington Navy Yard

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Eastern Market, 7th Street SE

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Letter From the Mayor



Dear Resident,

I am very proud to present the Strategic Neighborhood Action Plan (SNAP) for your Neighborhood Cluster. I personally want to congratulate all the citizens, the citizen and civic associations, the faith community, the Advisory Neighborhood Commissioners, the businesses, and others that helped shape this plan.

I have personally reviewed these plans and am struck by the tremendous amount of work, thought, and commitment that went into their preparation. I value these SNAPs as a way to communicate directly with you, the residents and stakeholders of this marvelous city.

What began at the city-wide level with the first and second Citizen Summits in 1999 and 2001 has been expanded at the neighborhood level through the Neighborhood Planning, Neighborhood Service, and Neighborhood Outreach efforts—all part of the overall Neighborhood *Action* program. Through this triad, I have heard your concerns and priorities directly and have taken measures to respond.

This Strategic Neighborhood Action Plan is not just words on paper. Every agency in my administration has reviewed these plans to see how they might contribute to advancing the priorities and objectives you outlined here. As you know, this was a tough budget year. I instructed agencies to preserve their commitments to addressing your priorities, as they assessed how and where to trim their budgets. What's more, additional funding was provided to specifically accomplish a number of important neighborhood priorities articulated through the SNAPs across the city. This approach includes funding to install an additional 600 litter cans across the city; hire an additional Fire Inspector for every Ward; add another staff person under the Clean City Administrator, who will further the goal of neighborhood cleanliness; hire additional Historic Preservation staff to review projects in historic areas; and more. While not every priority was met, such changes signal tangible evidence of my belief that the business of government starts with the business of the people.

This SNAP document is a first of its kind. It is the first time a major city has coordinated a plan with every neighborhood in the city in a single year. It is the first product of many that will provide citizens with a record of how this government will directly respond to your priorities.

I am excited about this SNAP document and about what it signals for the future of our neighborhoods and our city. I look forward to working with you, my agencies, and other stakeholders to implement the many significant priorities you have identified here. Congratulations, and now the work begins.

Sincerely,

Anthony A. Williams
Mayor

Dear Resident,

Enclosed is your Neighborhood Cluster's Strategic Neighborhood Action Plan (SNAP). I want to personally thank all who contributed to developing this plan and congratulate them for their hard work. Many in your neighborhood devoted considerable time identifying strategies to improve the quality of life in your neighborhood. This effort has helped us—the District government—better partner with you to make concrete improvements in our communities.

Your SNAP is a new kind of "plan for action" because it will not simply sit on a shelf. It is a document that lists key commitments by agencies and includes a timeline for implementation. It is a document whereby the commitments will be tracked by the Mayor's Office of Neighborhood *Action* to ensure that they are followed through to completion. It is an action plan and a foundation of our city's budget.

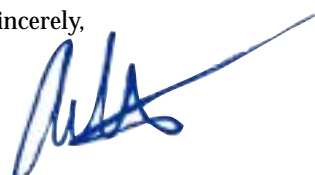
With the same level of deep commitment in developing this plan, I urge you—neighborhood groups, the faith community, businesses, nonprofits, Advisory Neighborhood Commissioners, and others—to help implement the remaining actions. While I know many of you have been active in your neighborhoods for years, implementing specific actions in this plan will help unite government and citizen efforts through its goal of addressing specific priorities identified by your neighbors.

Our work with you in your neighborhoods has just begun! Your Neighborhood Planner, Karina Ricks, will continue to work with you and other neighborhood stakeholders to look at opportunities for economic development around your Metro station areas, to further flesh out and implement the Draft Master Plan for Reservation 13, and to support the work of the Barracks Row Main Street. Staff from the DC Department of Transportation (DDOT) will work

with you on the many streetscape and transportation studies scheduled for the coming year. Karina will continue to be a liaison for you to the many District projects including the Anacostia Waterfront Initiative and ReStore DC, which is the new neighborhood commercial improvement program.

I look forward to our continued work with you in your Neighborhood Cluster. Thank you and congratulations once again for all your hard work and dedication in developing this SNAP.

Sincerely,



Andrew A. Altman
Director, Office of Planning

Letter From the Director



Neighborhood Action

Three years ago, Mayor Williams's administration developed a new framework for how the District government would work together with citizens and other partners to make good decisions and to improve our city. This framework was the start of *Neighborhood Action*. The mission of *Neighborhood Action* is to empower citizens to improve their communities by mobilizing and coordinating the resources of government, businesses, nonprofits, the faith community, neighborhood leaders, and the citizens themselves. *Neighborhood Action* has held four Citizen Summits: one in November 1999, a follow-up in January 2000, one in October 2001, and another in December 2001. There were also two Youth Summits to hear from our younger residents. At those public forums, citizens shared their priorities for the city, which helped redefine our District government's priorities at the city-wide level.

It was also realized, however, that there was much work to be done at the neighborhood level. As part of

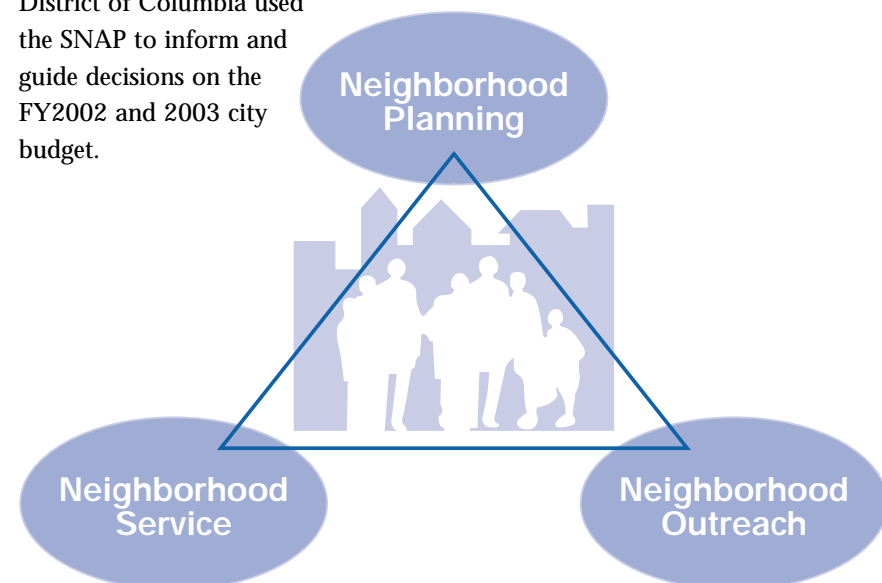
Neighborhood Action, the *Neighborhood Action Triangle* was created—three neighborhood initiatives aimed to identify and then solve neighborhood-specific issues. They are the Neighborhood Service Initiative, the Neighborhood Outreach Program, and the Neighborhood Planning Initiative. **Neighborhood Service** addresses recurring service delivery problems that require the coordinated involvement of more than one agency. **Neighborhood Outreach** holds public meetings, town halls, “coffee with the Mayor,” and other meetings to ensure that this administration stays connected to neighborhood issues. **Neighborhood Planning** has been working with citizens to identify top priority issues and to develop Strategic Neighborhood Action Plans (SNAPs) for each of the 39 Neighborhood Clusters in the city.

Strategic Neighborhood Action Plan

This document is the SNAP for your Neighborhood Cluster. Citizens, citizen groups, businesses, the faith community, Advisory Neighborhood Commissioners, and others helped

develop this plan with the Neighborhood Planning Initiative located in the DC Office of Planning (OP).

The SNAP is part of *Neighborhood Action*, which is Mayor Williams's initiative to reengage citizens in the governance of their city and to establish a vision, priorities, and action for your Neighborhood Cluster. For the first time in the District, the SNAP provides residents a process to articulate and begin addressing many of the neighborhoods' most pressing challenges. The government of the District of Columbia used the SNAP to inform and guide decisions on the FY2002 and 2003 city budget.



Introduction

1

Unlike the long-range goals of the Comprehensive Plan, the SNAP identifies near-term goals (i.e., goals for a 2-year period). Through a series of community workshops and task force meetings, community stakeholders identified the following priority areas of the Cluster 26 SNAP: Neighborhood Economic Development; Transportation Solutions; Recreation, Education, and Public Amenities; Housing and Historic Preservation; and Appropriate Design and Development. Those five priorities and the actions recommended to address them reinforce several community concerns identified in the Ward 6 plan. Progress on each action that is committed to by a District agency will be tracked through annual status reports by the Office of Neighborhood Action.

Although the SNAP is an independent planning document not tied to the Comprehensive Plan, it could inform residents about how the Comprehensive Plan is updated in the future. Currently, the Mayor and Council are appointing a Comprehensive Planning

Task Force representing a broad cross-section of stakeholders to work with the Office of Planning as it undertakes a review of the current plan and planning process.

The Comprehensive Plan

Throughout the SNAP process, residents asked, “How do Strategic Neighborhood Action Plans relate to the Comprehensive Plan?” While both documents outline a vision for neighborhoods and include concrete and identifiable goals for your community, there are differences in how they are used by District agencies and what the immediacy is of their effect on your neighborhood.

The *Comprehensive Plan for the National Capital* is a long-range (20 years) general policy document that provides overall guidance for the future planning and development of Washington, DC. District agencies use this document as a guide to ensure that their actions reinforce the long-term goals of the city. The Comprehensive Plan was first proposed by

the Mayor and adopted by the Council in 1984 and 1985, respectively. Amendments to the plan are proposed by the Mayor and approved by the Council every 4 years. The plan has been amended in 1989, 1994, and 1998. The plan includes both local and Federal elements and is the only planning document mandated by the Home Rule Act. There are 10 local elements, which together are usually referred to as the “District of Columbia Comprehensive Plan”: General Provisions, Economic Development, Housing, Environmental Protection, Transportation, Public Facilities, Urban Design, Downtown Plan, Human Services, and Land Use.

The Ward 6 plan is one part of the goals for the Comprehensive Plan. It establishes a vision for Ward 6 over 5 years (1999–2004) and highlights eight areas of focus.

A Message from Your Neighborhood Planner

This Strategic Neighborhood Action Plan was created and written by literally hundreds of people throughout the Cluster. Some had a long history of activism in the community; for others this was the first time they had had a hand in developing a plan for this area. Those individuals dedicated numerous hours to contribute their input, ideas, and energy to develop this document. This plan reflects the wide diversity of opinions, ideas, and priorities held by the residents of Cluster 26. Despite busy schedules and hectic personal lives, countless people in your community made time on several evenings and weekends to meet and discuss the priorities, fears, and goals they had for this community. This Plan is an attempt to capture the most important priorities for your community and to begin to build a partnership with District government agencies to accomplish the most important goals.

The individuals who participated in making this plan brought to the process an extraordinary commitment to the neighborhood and a dedication to helping it improve and grow in a way that is appropriate to and beneficial for both the existing community and future residents.

This was certainly not the first plan ever contemplated for the Capitol Hill community, and many residents came to the process with a fair amount of skepticism. Would this plan actually make a change? Would anyone actually read it? Will anyone hear the concerns outlined here or do anything about them? Despite their doubts, participants put aside past disappointments as they participated in creating this plan in the hopes that the process might truly be different. With this document, I hope you can see that it is.

The priorities for action identified in this plan have resonated throughout the District government at every level. Through the SNAPs, not only have we ensured resident-driven

planning, but also residents are now, in fact, driving capital investments, service delivery, and policy initiatives.

I would like to recognize the incredible neighborhood leaders and organizers who were the driving force behind this plan. Advisory Neighborhood Commission 6B, PSA leaders, and Orange Hat Patrol participants deserve special recognition for their participation, not only in this process but also in their day-to-day commitment and vigilance in improving these neighborhoods and providing opportunities for their residents. These leaders are one of the strongest assets this Cluster has to build upon.

To better understand what makes your Neighborhood Cluster special, please read the following sections that describe both the positive and negative conditions found in your communities, including physical characteristics, demographics, and recent activity in your neighborhood.

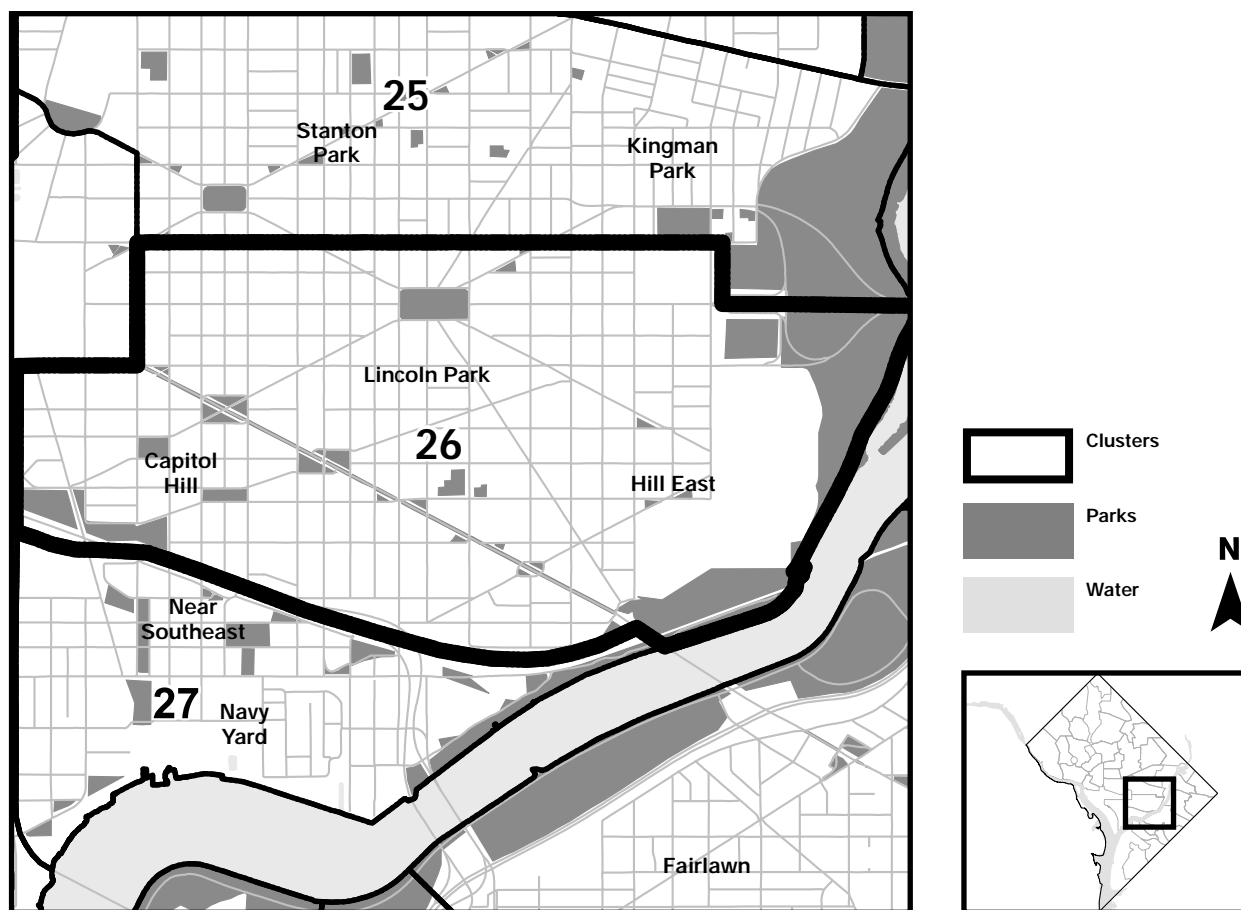
Karina Ricks

Neighborhood Planner, Cluster 26

State of the Cluster

2

Cluster 26: Capitol Hill, Lincoln Park, Hill East



Cluster 26 Neighborhoods

This document is the first SNAP developed for Neighborhood Cluster 26. Your Neighborhood Cluster is shown on the map to the right and includes the following neighborhoods:

- Barney Circle
- Capitol Hill
- Hill East
- Lincoln Park
- Stadium Armory

These communities developed this SNAP with the help of your Neighborhood Planner, Karina Ricks.

Physical Characteristics and Assets

The Cluster is bounded on the north by Constitution Avenue NE, on the east by the Anacostia River, on the south by the Southeast/Southwest Freeway (I-395), and on the west by South Capitol Street and the U.S. Capitol grounds.

Prototypical DC historic architecture and land uses dominate the Cluster. The majority of homes are row houses constructed around the turn of the 19th century and earlier. Some of the earliest row houses in the District are found in the Capitol Hill community. Scattered among those are attractive small apartment buildings and corner stores that add to the small-town feel of the community that is highly valued by Capitol Hill residents.

The Cluster is transected by Pennsylvania Avenue SE, which serves as the commercial spine for the neighborhood. However, development along Pennsylvania Avenue is uneven. The northwestern end boasts a wide variety of restaurants, pubs, specialty stores, cafes, and other retail services.

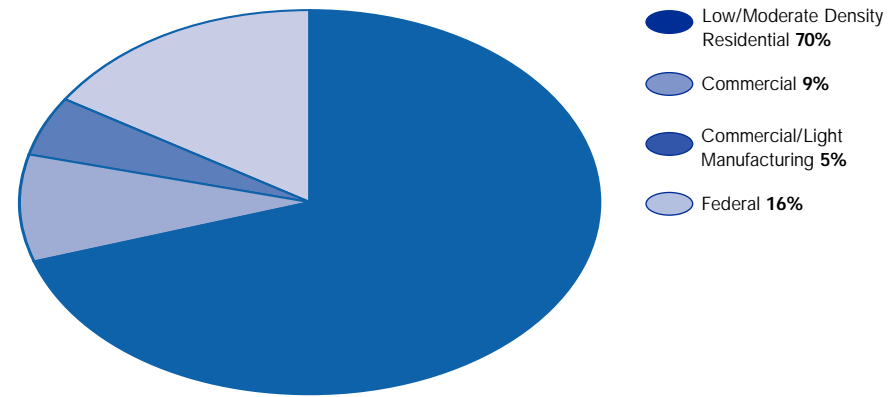
The southeastern end, before it crosses the Anacostia River, is more sparsely developed predominantly with fast-food establishments, liquor stores, and convenience shops.

Where 7th and 8th Streets SE cross Pennsylvania Avenue, they create a lively intersection of services. The renowned Eastern Market farmers market anchors the 7th Street commercial area and provides a hub for lively weekend shopping. An up-and-coming neighborhood retail area, 8th Street south of Pennsylvania Avenue provides a wide variety of small retail establishments.

The historic Old Naval Hospital provides a notable landmark in the center of the Cluster, while other architecturally significant buildings are scattered throughout the area, including many historic school buildings.

Open space for the Cluster is provided in many attractive triangle parks, the large Lincoln Park, Seward Square, and a handful of community gardens and pocket parks. Although

Land Uses in Cluster 26



Source: Zoning Data contained in the Central DC GIS Database maintained by DC Office of the Chief Technology Officer, as of April 2002

Old Naval Hospital, 921 Pennsylvania Avenue SE



Potomac Avenue Metro Station



Community garden, Kings Court SE



the Cluster abuts the Anacostia River, access to the riverfront itself is difficult and unappealing.

A breakout of the types and corresponding percentages of land uses for this Cluster is shown on the pie chart on the previous page.

Some highlights of Cluster 26's assets and features include the following:

- *Proximity to the Anacostia River waterfront.*
- *Desirable location near the U.S. Capitol, National Mall, Union Station, and downtown.*
- *Excellent public transportation throughout the Cluster, including four Metro stations and well-served bus routes along Pennsylvania Avenue and 8th Street SE.*
- *Attractive views of the waterfront and the U.S. Capitol.*
- *Attractive architecture throughout the Cluster in both residential and commercial buildings.*
- *Beautiful and pleasant sidewalks, trees, and parks.*
- *Strong institutional partners in the Washington Navy Yard, U.S. Marine Corps, and Barracks Row Main Street.*
- *Strong and active local neighborhood schools and school leadership.*
- *Committed and dedicated community leaders.*

Demographics

Cluster 26 has approximately 18,479 residents, representing about 3.3% of the District's total population.

African Americans and Whites make up roughly equal parts of the population of the Cluster with 46 and 49% respectively. About 3% of the residents are of Hispanic origin, lower than the city-wide average of 8%.

The Cluster's median household income (\$67,835) is significantly higher than the city-wide average income (\$43,001) and has increased markedly from 1990 to 2000. More than 51% of the homes in the Cluster are owner-occupied—well above the District's average of 41%. The adjacent chart provides some basic information about your neighborhood such as age, race and ethnicity, and family income for 2000. It also shows data for 1990, which allows you to see how your Cluster has changed. To learn more about other demographics, you may obtain a copy of your Cluster 26 Databook by contacting the DC Office of Planning at 202-442-7600.

	Cluster 26: 1990	Cluster 26: 2000	City-wide: 2000
Population	19,849	18,479	572,059
Age			
Under 18 Years	12%	11%	20%
Between 18 and 65 Years	79%	81%	68%
Over 65 Years	9%	9%	12%
Race and Ethnicity			
African American	52%	46%	60%
White	46%	49%	31%
Hispanic ¹	3%	3%	8%
Income			
Median Household Income ²	\$44,548	\$67,835 ³	\$43,001 ³
Education			
High School Graduates	79%	Data not yet available	78%
College Graduates	47%	Data not yet available	39%
Housing			
Occupied Housing Units	7,637 units	8,247 units	248,338 units
Percentage of Housing Units Owner-Occupied	51%	51.5%	41%

Source: U.S. Census Bureau, 1990 and 2000 data.

1. People of Hispanic origin may be of any race.

2. Median income is the income level at which half of the households earn more and half earn less. It is literally the income that is in the middle.

3. Claritas, Inc., 1998 data.

Recent Neighborhood Activity

In recent years, Cluster 26 has begun to see more and more development activity. Much of this activity is related to the highly desirable residential environment in the Cluster, the rising popularity of urban living, the excellent transportation service, and the Cluster's proximity to downtown. The rising residential population and its shifting demographic characteristics also contribute to a slow but steady transformation of the

neighborhoods' commercial areas. This investment has created both additional opportunities and rising pressures for the neighborhood. The following are some of the major developments:

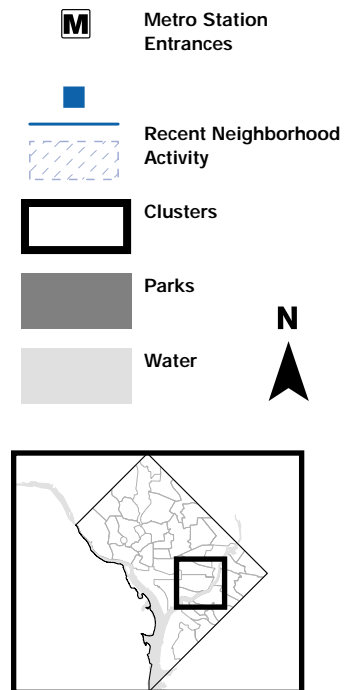
- *A \$9 million development by Boys Town USA at Potomac Avenue and Pennsylvania Avenue to construct four large houses to care for 24 juveniles in Phase I of their development, plus a proposal to construct an administrative building and dormitory to serve another 15 children.*
- *Planned streetscape improvements on 7th Street from Independence Avenue to Pennsylvania Avenue and 8th Street from Pennsylvania Avenue to M Street SE.*
- *Pending development of the Capitol Visitors Center beneath the east lawn of the U.S. Capitol.*
- *Conversion of surplus school buildings to residential developments, including the Lovejoy School at 13th and D Streets NE, Bryan School at 1325 Independence Avenue SE, and Lennox School at 4th and G Streets SE.*
- *Demolition of DC Housing Authority's Kentucky Courts public housing property to redevelop 40 new, mixed-income townhouses.*
- *Redevelopment and rededication of Garfield Park at 3rd Street and South Carolina Avenue SE, plus the opening of Results the Gym across the street.*
- *Improvements to public space including planned redevelopment of Kingman and Heritage Islands for education and recreation and a proposal for a monument at Barney Circle.*

The Recent Neighborhood Activity map on the next page depicts the key activities in your cluster.

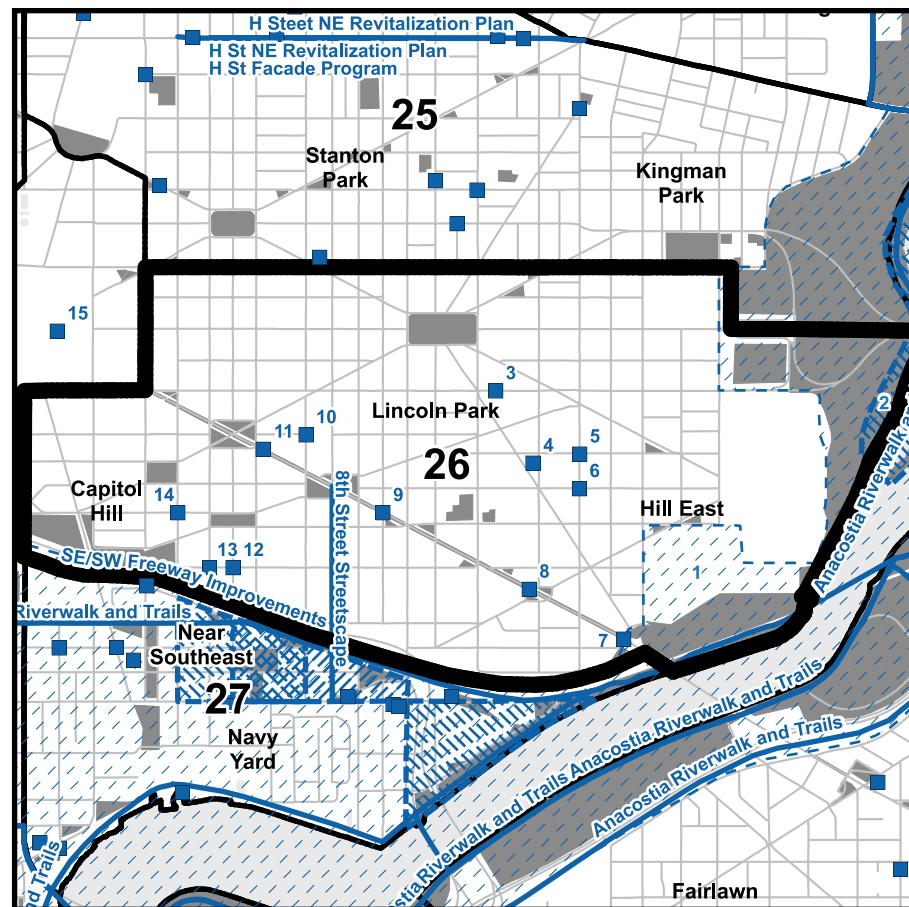
Former Kentucky Courts Public Housing, soon to be 40 new mixed income housing units



1. Anacostia Waterfront Initiative
2. Kingman Lake Wetlands Restoration
3. Bryan School
4. Kentucky Courts Redevelopment
5. Demolition—Little People's Paradise
6. 15th & D Street housing
7. Proposed Barney Circle Monument
8. Proposed Boys Town
9. Old Naval Hospital
10. 7th Street Streetscape
11. Capitol Hill Commercial Overlay
12. Garfield Park
13. Lenox School
14. Results: The Gym
15. Capitol Visitors Center



Recent Neighborhood Activity in Cluster 26



Citizen-Driven Process

The commitment of Neighborhood *Action* is to engage citizens in the governance of their city and to align government priorities with citizens' priorities. Following the tradition of the Citizen Summit, the Neighborhood Planning Initiative has citizen engagement at the core of its mission. As such, the process for developing your SNAP was built around a four-phase, citizen-driven process: (1) Start Up, (2) Visioning and Identifying Essential Ingredients, (3) Action Planning, and (4) Validation.

The hard work began in phase two, when a Visioning and Identifying Essential Ingredients Workshop was held in each Neighborhood Cluster between January and June 2001. At this workshop, citizens were asked to create a list of essential ingredients for their Cluster. Essential ingredients are characteristics vital to making a neighborhood a place where people and families can live and thrive.

Your Cluster identified and ranked the following 12 essential ingredients as vital for a livable community:

1. Strong community ties within and across neighborhoods, both physically and socially
2. Responsive and effective government
3. Strong neighborhood schools and resources for youth
4. Appropriate development and strong, viable planning
5. Clean and attractive public and private spaces
6. Healthy and safe environment
7. Adequate and accessible transportation and parking options
8. Good design that preserves neighborhood character and feel
9. A mix of housing affordable to different types of families and tenants
10. Connections to healthy, open, green spaces
11. Civic activism and pride
12. Vibrant neighborhood commercial districts and institutions

Cluster Priorities

Participants were then asked to identify three to five priority essential ingredients that would be the focus

of additional action planning. For FY2002 and FY2003, they agreed on the following priority ingredients:

- Neighborhood Economic Development
- Transportation Solutions
- Recreation, Education, and Public Amenities
- Housing and Historic Preservation
- Appropriate Design and Development

Next, residents were invited to participate in a series of Action Planning meetings to identify specific actions for addressing their priorities. During this extensive exercise, participants were challenged to think strategically about the necessary steps and the specific locations to begin addressing the priorities. With the detailed priorities, objectives, actions, and locations, the SNAP served as a tool for District agencies in preparing their FY2003 budgets.

District agencies then reviewed the neighborhood priorities as they reviewed their FY2002 budget and developed their proposed FY2003

Developing Your SNAP

3

How We Involved You

Phase I: Start Up

- Conducted informal consultations with neighborhood leaders to discuss the concept of the SNAP and to develop key contacts, November to December 2000.
- Held a pre-meeting with more than 40 neighborhood stakeholders on January 30. The purpose was to outline the Neighborhood Planning initiative and to begin identifying the overarching neighborhood priorities and stakeholders.

Phase II: Visioning and Identifying Essential Ingredients

- Held the kick-off “visioning” meeting on Saturday, March 17, 2001, at Payne Elementary School. Roughly 50 participants from across the cluster attended and identified 12 essential ingredients for the neighborhood.

Phase III: Action Planning

- Held the first follow-up meeting on Tuesday, March 27, 2001, to evaluate the essential ingredients and priorities and to determine a strategy for developing an action agenda for the cluster. Participants agreed to work in subcommittees on the Comprehensive Plan.
- Had the cluster steering committee in May to report on priority actions and recommendations. Additional reviews, recommendations, and edits were added through e-mail, discussions at regularly held community group meetings, and individual phone calls. In all, more than 300 individuals contributed to the final product.

Phase IV: Validation

- Held a final neighborhood cluster meeting on September 25, 2001, to validate the draft SNAP before presenting it to the ANC on October 9.

Community Outreach

- Announced the Steering Committee Meetings, the Neighborhood Cluster Workshop, the Action Planning Work Sessions, and other meetings specific to the SNAP using a variety of outreach methods. Specifically, notices were distributed through direct mailings, e-mail posting, faxes, and word of mouth, plus at ANC, neighborhood, and civic association meetings.
- Total number of participants: roughly 240

budget. Beginning in October 2001, more than 40 agencies reviewed recommended actions and developed responses to address neighborhood priorities. Although resources are limited, agencies used neighborhood priorities as one of the inputs to help define what they should do next year, how they should be doing it, and where they should begin.

Further, when District agencies were asked to reduce their FY2003 budgets because of funding shortfalls, the Mayor and his administration emphasized that existing commitments to SNAP priorities remain untouched. Last, in a review of your SNAP and others across the city, additional funding was provided to certain agencies that needed more assistance to address neighborhood priorities. For example, more funding was dedicated to city-wide issues such as the following:

- *Install an additional 600 litter cans across the city.*

- *Hire an additional Fire Inspector for every Ward.*
- *Hire an additional staff person who will be under the Clean City Administrator and who will further the goal of neighborhood cleanliness.*
- *Hire additional Historic Preservation staff members to review projects in historic areas, and more.*

These and other items were included in Mayor Williams’ draft FY2003 budget that was submitted to the Council of the District of Columbia to consider as it reviewed and revised the budget. Now that the Council has approved the final FY2003 budget, the commitments to your neighborhoods are firm.

Agency Commitment Highlights

In Cluster 26, some of the key actions that concerned citizens the most received the following agency commitments:

Revitalize Lower Pennsylvania Avenue SE From 10th Street to Barney Circle (Police Service Area 112)

- *The Office of Planning (OP) and the District Department of Transportation (DDOT) are coordinating a Mayor's Task Force on Transit-Oriented Development. Recommendations will be implemented in FY2002 and beyond.*
- *The OP will work with the community to complete a station-area plan for the Potomac Avenue Metro area.*
- *The OP will work with the Department of Consumer and Regulatory Affairs (DCRA) and the Office of Corporation Counsel (OCC) to review zoning regulations and to correct inconsistencies.*
- *The Department of Public Works (DPW) hired additional Solid Waste Education and Enforcement Program (SWEEP) inspectors in FY2002, bringing the number of inspectors in the Ward to three. This change will increase the level of solid-waste education and enforcement and will help prevent illegal dumping.*
- *The Deputy Mayor for Planning and Economic Development (DMPED) has budgeted \$7 million in local funds for the ReStore DC neighborhood commercial revitalization program. A multiyear package of grants and technical assistance will be awarded on a competitive basis to approximately five neighborhood business districts per year. Other business districts can apply on a competitive basis for matching grants for short-term, specific projects such as a market study. Funding will also be provided to support neighborhood business resource centers.*

Develop and Implement a Master Plan for DC General Hospital and the DC Jail's Campus

- *The OP is coordinating a multi-agency effort to develop a draft Master Plan for Public Reservation 13 (DC General and DC Jail). The detailed site planning will be completed following the draft Master Plan.*
- *The OP will complete and submit a zoning case for Reservation 13.*

Enforce Traffic, Parking, and Tour Bus Regulations and Develop Transportation Solutions

- *The DDOT will work with Advisory Neighborhood Commissions (ANCs) to identify locations and then will station portable speed-posting machines on requested streets, will improve signage, and will review locations to determine appropriate traffic-calming measures.*
- *DDOT will fund Barney Circle Alternatives Analysis, which is a major study that should result in recommendations to reduce commuter cut-through traffic.*

- *The Metropolitan Police Department (MPD) will employ Traffic Aides or use a Traffic Officer during rush hour to enforce "no bus" restrictions.*
- *DPW's Parking Services will hire 138 additional parking enforcement officers in FY2002, more than doubling the existing force. Once fully trained, 100 parking officers will be dedicated to residential areas. Deployment will include a night shift to enforce registration requirements for out-of-state vehicles.*
- *DDOT is currently conducting a study of future light rail lines. The entire process, including construction, takes approximately 12 years.*
- *DDOT will explore parking strategies for increasing residential parking including Residential Parking Permit hours, for reducing intersection restrictions, and so forth.*

Improve the Condition and Availability of Housing

- *DMPED will work with agencies to ensure regulations and programs are developed to implement the Housing Act of 2002.*
- *The DCRA is increasing the number of building and zoning inspectors.*

Promote and Preserve Historic Character of Neighborhoods

- *The OP's Historic Preservation Office will hire an additional staff person to review construction projects in historic neighborhoods.*

Chapter 4, The Action Plan, describes in detail how District and non-District agencies are responding to the citizen priorities in FY2002, FY2003, and beyond.

Understanding the Plan

The Cluster 26 Action Plan is where citizen-driven priorities are described in detail. The priorities specific to Cluster 26 are as follows:

- Neighborhood Economic Development
- Transportation Solutions
- Recreation, Education, and Public Amenities
- Housing and Historic Preservation
- Appropriate Design and Development

This section describes both District commitments and key community-led actions. The data are organized by the priorities described above. Each priority is further described by objectives, which articulate specific problems or needs that must be addressed in order to accomplish the priority. For example, if a Cluster's priority is Public Safety, objectives may be to "develop strategies to reduce drug activity" and to "improve relations between police and area residents." Each objective then has a specific

Action Plan that includes Proposed Action, Responsible Agencies, Budget Commitment, and Time Frame for Implementation.

As you read through the Action Plan, you will notice that many of the recommended actions list commitments from multiple agencies. It is often the case in government that several agencies with specific expertise are required to work together to fully address any one issue. In those cases, the first agency listed is the lead agency, or agency that has primary responsibility for implementing or coordinating implementation. The additional agencies listed will play a supporting role to the lead agency. An agency commitment may range from providing background information or performing technical analysis on a specific project, to funding and managing a series of activities on a city-wide initiative.

The Action Plan also acknowledges the fact that government cannot address those priority issues alone. In many instances, the agencies will need the help of the business and

institutional community, nonprofits, civic and citizen organizations, and individual citizens to create sustainable community improvement. During the SNAP process, many of the priorities identified by your neighborhood included actions that require community or private-sector leadership and participation or both. The following Action Plan includes those community-led actions, and it begins the process of engaging residents and other organized groups to work together with government to address local issues.

The following pages provide the detailed District Agency commitments and timelines to begin addressing some of your top Cluster priorities.

Because partner names are abbreviated in this Action Plan, please refer to Appendix B for a list with the complete name of each partner.

The Action Plan

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Agency Responses to Citizen Priorities

PRIORITY 1:

Neighborhood Economic Development

Economic development was a high priority in all parts of the Cluster. The following three areas in particular were highlighted as needing government support to help realize the economic potential of their neighborhoods: 8th Street and Barracks Row, Pennsylvania Avenue from 11th Street to the Anacostia River, and the 15th Street neighborhood commercial area between East Capitol Street and D Street SE. Recommended actions included supporting the hard work of the Barracks Row Main Street organization, completing detailed planning on Pennsylvania Avenue, and improving basic services on 15th Street SE.

OBJECTIVE 1:

Develop commercial businesses east of 11th Street on Pennsylvania Avenue SE and around the Potomac Avenue Metro station.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2725	Conduct a survey of commercial needs and uses.	1100-1700 blocks of Pennsylvania Avenue	NSI	7481	The Neighborhood Service Coordinator (NSC) will assist with a survey of commercial businesses.	Ongoing
			MPD	2576	District 1 is prepared to support the Metropolitan Police Department's (MPD) partners in conducting this endeavor when they're ready to take the lead.	FY2002
			Community	5480	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
374	Improve safety and cleanliness through increasing police presence and enforcement, improving street cleaning and receptacle maintenance, and enforcing the trash responsibility of businesses.	1100-1700 blocks of Pennsylvania Avenue	DPW	230	The Department of Public Works (DPW) hired additional Solid Waste Education and Enforcement Program (SWEEP) inspectors in FY2002, bringing the number of inspectors in the Ward to three. This change will increase the level of solid waste education and enforcement and will help prevent illegal dumping.	FY2002
			NSI	7488	NSI will improve safety and cleanliness through police presence and enforcement, street cleaning and receptacle maintenance, enforcement of the trash and litter responsibilities of businesses, and enforcement of Department of Consumer and Regulatory Affairs (DCRA) municipal regulations.	

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 1: Develop commercial businesses east of 11th Street on Pennsylvania Avenue SE and around the Potomac Avenue Metro station.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
374	Improve safety and cleanliness through increasing police presence and enforcement, improving street cleaning and receptacle maintenance, and enforcing the trash responsibility of businesses.	1100-1700 blocks of Pennsylvania Avenue	DCRA	229	Compliance investigators will conduct inspections and enforce laws. During weekly Core Team meetings, compliance investigators will coordinate enforcement efforts with MPD and DPW. Those locations will be added to the Core Team agenda.	FY2002
			MPD	231	Compliance investigators will conduct inspections and enforce laws (DCRA). District 1 will continue to provide a police presence in the targeted area and will enforce laws in the area.	FY2002
			Community	6185	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2726	Reduce uncertainty and difficulty for creation of non-ABC-related businesses (i.e., neighborhood cafes, office space, galleries).	1100-1700 blocks of Pennsylvania Avenue	Community	5481	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
375	Conduct a Small Area Plan for the Potomac Avenue Metro station area.	Potomac Avenue Metro station	OP	234	The Office of Planning (OP) and the District Department of Transportation (DDOT) are currently coordinating a task force to develop recommendations for transit-oriented development in the District of Columbia, which will be completed in January 2002. Additional work will be completed on a per-station-area basis to coordinate or conduct community-planning activities of District and regional agencies. The OP will work with the community to complete a station-area plan for the Potomac Avenue Metro area in FY2003.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 1: Develop commercial businesses east of 11th Street on Pennsylvania Avenue SE and around the Potomac Avenue Metro station.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
375	Conduct a Small Area Plan for the Potomac Avenue Metro station area.	Potomac Avenue Metro station	Community	6186	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
376	Form a Community Development Corporation (CDC) for Capitol East.	Capitol East	Community	239	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
			OP	6187	Forming a CDC is a community-led effort. The OP can provide maps, data, and technical assistance to support formation of a CDC.	
			DHCD	238	CDCs are citizen- and community-driven organizations and are not formed by the government. Interested groups should contact the Washington offices of Local Initiatives Support Corporation (LISC) or the Enterprise Foundation for information on resources for starting CDCs. (No time frame set.)	
377	Improve streetscape and façades.	1100-1700 blocks of Pennsylvania Avenue	DHCD	242	The Department of Housing and Community Development (DHCD) funds façade improvement programs on a competitive basis. The NSC can conduct such an action. CDCs and community-based organizations (CBOs) can submit proposals to carry out façade improvement projects under the Neighborhood Development Assistance Program (NDAP) application for FY2003. DHCD is developing new informational materials and a program application. Contact Stephanie Davis at 202-442-7200 regarding DHCD's façade improvement program. DHCD also funds streetscape improvement projects in consultation with the DDOT, which handles all aspects of planning and approval. DHCD does not have funding available for FY2002 but will have FY2003 funds available. Contact DDOT for more information.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 1: Develop commercial businesses east of 11th Street on Pennsylvania Avenue SE and around the Potomac Avenue Metro station.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
377	Improve streetscape and façades.	1100-1700 blocks of Pennsylvania Avenue	Community	241	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2727	Promote the area for economic development and attract quality retail establishments.	Capitol East	DMPED	2583	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. In addition, the ReStore DC program will annually designate up to five neighborhood business districts for the DC Main Streets Initiative. Through this initiative, those business districts will benefit from intensive assistance and matching grants necessary over 3-5 years to develop and implement a community-based commercial revitalization plan.	
			Community	2582	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2728	Take measures to deter or prohibit additional fast food restaurants or food chains.	1100-1700 blocks of Pennsylvania Avenue	DMPED	6810	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. Contact John McGaw at 202-727-6705.	FY2002
			Community	2585	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**OBJECTIVE 2: **Support revitalization of the Barracks Row and Eastern Market area.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2730	Support efforts of 8th Street and Barracks Row Main Street organization.	Barracks Row and Eastern Market	Community	5483	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2731	Improve safety and cleanliness through increasing police presence and enforcement, improving street cleaning and receptacle maintenance, and enforcing the trash responsibility of businesses.	8th Street, 7th Street, and Pennsylvania Avenue SE	DCRA	2591	DCRA's compliance investigators will conduct inspections and enforce laws.	Ongoing
			MPD	7172	District 1 will continue to patrol the area and will call in compliance investigators to conduct inspections and to enforce laws (DCRA). PSAs are hosting PSA/Partnership for Problem Solving meetings to address targeted public safety issues.	FY2002
			DPW	2592	The DPW hired additional SWEEP inspectors in FY2002, bringing the number of inspectors in the Ward to three. This change will increase the level of solid waste education and enforcement and will help prevent illegal dumping.	FY2002
			Community	5484	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2732	Reduce uncertainty and difficulty for creation of non-ABC-related businesses (i.e., neighborhood cafes, office space, galleries).	8th Street, 7th Street, and Pennsylvania Avenue SE	Community	5485	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**

OBJECTIVE 2: Support revitalization of the Barracks Row and Eastern Market area.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2733	Implement improvements as recommended by Eastern Market Citizens Advisory Committee (EMCAC) for Eastern Market.	Eastern Market	DDOT	2596	Eastern Market streetscape project (7th Street from North Carolina Avenue to Pennsylvania Avenue) will be designed in FY2002 and built in FY2003.	FY2002
			Community	2597	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2734	Support façade improvements on 8th Street and Pennsylvania Avenue.	8th Street SE and Pennsylvania Avenue	DMPED	6811	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. In addition, the ReStore DC program will annually designate up to five neighborhood business districts for the DC Main Streets Initiative. Through this initiative, those business districts will benefit from intensive assistance and matching grants necessary over 3-5 years to develop and implement a community-based commercial revitalization plan.	
			Community	5486	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2735	Conduct small area plan to improve Eastern Market Metro plaza and bus stops.	Eastern Market Metro plaza	DDOT	2602	Eastern Market streetscape project (7th Street from North Carolina Avenue to Pennsylvania Avenue) will be designed in FY2002 and built in FY2003.	FY2002
			Community	2601	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**OBJECTIVE 2: **Support revitalization of the Barracks Row and Eastern Market area.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2736	Promote and provide resources for public art.	8th Street, 7th Street, and Pennsylvania Avenue SE	CAH	2604	Through the agency capital plan for public arts, the Commission on Arts and Humanities (CAH) is coordinating efforts to ensure that funding is earmarked for projects in all neighborhoods.	
			Community	2606	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2737	Take measures to deter or prohibit additional fast food restaurants or food chains.	8th Street, 7th Street, and Pennsylvania Avenue SE	DMPED	6813	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. Contact John McGaw at 202-727-6705.	FY2002
			OP	2609	The OP will examine this issue as part of the SE zoning study.	FY2003
			Community	5487	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2738	Enhance the environment around Eastern Market and its Metro area to reinforce the key elements of the L'Enfant Plan.	Eastern Market	DDOT	2612	Eastern Market streetscape project (7th Street from North Carolina Avenue to Pennsylvania Avenue) will be designed in FY2002 and built in FY2003.	FY2002
			NPS	6814	Proposed changes should be developed in cooperation with the National Park Service (NPS) historic landscape architects and other NPS cultural resource professionals.	FY2003
			Community	5488	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**OBJECTIVE 3: **Improve 15th Street SE corridor between Independence Avenue and D Street.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2739	Improve streetscape of 15th Street SE through targeted service improvements (i.e., street sweeping, tree maintenance, etc.).	100-400 blocks of 15th Street SE	NSI	2614	The NSC will work with Core Team and residents through the work plan.	FY2002
			MPD	2615	District 1 is filling out PD 904's to request needed city services. District 1's PSAs are also hosting PSA/Partnership for Problem Solving meetings to address targeted public-safety issues. The described action could be targeted for mutual attention.	FY2002
2740	Improve safety and cleanliness through increasing police presence and enforcement, improving street cleaning and receptacle maintenance, and enforcing the trash responsibility of businesses.	100-400 blocks of 15th Street SE	DPW	2618	DPW hired additional SWEEP inspectors in FY2002, bringing the number of inspectors in the Ward to three. This change will increase the level of solid waste education and enforcement and will help prevent illegal dumping.	FY2002
			DCRA	2617	Compliance investigators will conduct inspections and will enforce laws.	Ongoing
			MPD	7174	MPD will use DPW to street sweep and clean all debris from area. A foot beat will work the area.	FY2002
			Community	2616	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2741	Address environmental remediation needs (former gas station, etc.).	100-400 blocks of 15th Street SE	DOH	2621	The Department of Health (DOH) will review the site as a possible Brownfields location.	FY2002
			Community	2620	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**OBJECTIVE 3: **Improve 15th Street SE corridor between Independence Avenue and D Street.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2742	Form a CDC for Capitol East.	Capitol East	Community	5489	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
			DHCD	2622	CDCs are citizen and community-driven organizations and are not formed by the government. Interested groups should contact the Washington offices of LISC or the Enterprise Foundation for information on resources for starting CDCs. DHCD also holds workshops on CDC formation as part of the NDAP application process. (The FY2003 application was available in June 2002.)	
2743	Take measures to deter or prohibit additional fast food restaurants or food chains.	100-400 blocks of 15th Street SE	DMPED	6815	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. Contact John McGaw at 202-727-6705.	FY2002
			OP	2625	The OP will examine this issue as part of the SE zoning study.	FY2003
			Community	2624	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2744	Conduct a Small Area Plan including recommendations for façade improvements and improved range and quality of retail businesses.	100-400 blocks of 15th Street SE	OP	2627	The OP has insufficient resources for a full Small Area Plan. The OP will provide maps, data, and technical assistance to support community development goals for 15th Street SE. The OP will aid the community in pursuing technical assistance funds for community revitalization.	

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**OBJECTIVE 3: **Improve 15th Street SE corridor between Independence Avenue and D Street.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2744	Conduct a Small Area Plan including recommendations for façade improvements and improved range and quality of retail businesses.	100-400 blocks of 15th Street SE	MPD	5491	District 1's PSAs in the area will participate in the analysis along with the community and will take police action as needed.	
			Community	2626	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2745	Support façade improvements through CDC.	100-400 blocks of 15th Street SE	DHCD	2630	DHCD currently has a façade improvement program. It is funded on a competitive basis. CDCs and CBOs can submit proposals to carry out façade improvement projects under the NDAP application for FY2003. Contact Stephanie Davis at 202-442-7200 regarding DHCD's façade improvement program.	FY2002
			Community	2629	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2746	Change zoning regulations to encourage retail uses within neighborhoods.	100-400 blocks of 15th Street SE	Community	2631	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 1: **Neighborhood Economic Development**OBJECTIVE 4: **Establish the Capitol Hill Business Improvement District (BID).**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2747	Support BID application submitted to Council.	Massachusetts Avenue, Pennsylvania Avenue, 8th Street, and Capitol Hill	Community	5494	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2748	Identify areas to expand BID and to work with businesses to build support.	H Street NE, lower Pennsylvania Avenue, and 15th Street SE	Community	2636	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 2:

Transportation Solutions

The Cluster is both blessed and burdened by its strategic location near the U.S. Capitol and the downtown business district. While its location makes it a convenient and desirable place to live, it also stands between Maryland commuters and their destinations on the Hill and downtown. The neighborhood has, and continues to experience, problems relating to commuter traffic on residential streets, tour buses on restricted streets, insufficient and unsafe bicycle and pedestrian ways, and severely constrained parking.

OBJECTIVE 1:

Protect residential streets and neighborhoods from regional traffic burdens, such as commuters, buses, and construction vehicles.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
384	Please identify actions that agencies are taking, will take, or recommend taking to protect residential streets and neighborhoods from regional traffic.	Cluster-wide	Community	257	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2778	Complete study of Barney Circle.	Barney Circle	DDOT	2696	Barney Circle alternatives analysis will begin this fiscal year and end either this year or the next.	FY2002
2779	Collaborate with the Architect of the Capitol to provide a remote drop-off site for tour buses visiting the planned Capitol Visitors Center. Provide an environment-friendly shuttle service between the Center and the drop-off point.	U.S. Capitol's Union Station	DDOT	2698	DDOT will consider a Visitors Center shuttle. DDOT is still seeking information, but it is possible that this action could be studied.	
2780	Use TSMs to discourage commuter cut-through traffic.	Cluster-wide	DDOT	2700	The Cluster will be studied and measures will be implemented (beginning in FY2003).	FY2003

Agency Responses to Citizen Priorities

PRIORITY 2:

Transportation Solutions

OBJECTIVE 1:

Protect residential streets and neighborhoods from regional traffic burdens, such as commuters, buses, and construction vehicles.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
388	Find location appropriate for tour bus parking and use for economic development (café, lounge, etc.).	Cluster	DDOT	263	A task force examining this and other tour bus-related issues will complete work in FY2003. Work has begun.	FY2002
			OPM	264	DDOT is a team leader. The Office of Property Management (OPM) provides support to the working group for assisting in the acquisition of real estate. Acquiring the real estate would be based on a requirement developed by the team as headed by DDOT. In the process, DDOT will need to identify a funding source. Funding will have to be identified or potentially reprogrammed from another source.	
			OP	7022	The OP can provide analysis and mapping of opportunity sites in consideration and coordinate with community leaders and relevant DC agencies as required.	
385	Implement traffic-calming measures.	Constitution Avenue, Independence Avenue, East Capitol Street, 17th Street, K Street SE, 16th Street, and A Street	DDOT	260	(1) Portable speed-posting machines will be stationed on requested streets. (2) A request will be made to the MPD for better enforcement (including use of mobile photo-radar units). (3) Signage will be improved as needed. (4) Locations will be reviewed for appropriate traffic-calming measures. (5) Measures will be implemented where appropriate. (6) Barney Circle Alternatives Analysis will be completed, which should result in recommendations that will reduce commuter cut-through traffic (FY2003) (will begin in Q3 of 2002).	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2: **Transportation Solutions**

OBJECTIVE 1: Protect residential streets and neighborhoods from regional traffic burdens, such as commuters, buses, and construction vehicles.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2781	Limit tour buses in residential neighborhoods, including tour bus parking.	Cluster-wide, with a focus on Constitution Avenue, East Capitol Street, Independence Avenue, and K Street SE	DDOT	2701	A tripling of enforcement force in FY2002 (already begun) will help to limit tour buses. Also, a current task force is addressing this issue.	FY2002
386	Enforce prohibition of tour bus routes, parking, and idling.	Constitution Avenue, East Capitol Street, Independence Avenue, and Cluster-wide	MPD	261	District 1 shall use PSA Officers to enforce traffic regulations including tour bus, parking and idling regulations. PSA Officers as well as Traffic Officers will enforce residential traffic restrictions, especially in high tourist areas on a regular basis.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2:

Transportation Solutions

OBJECTIVE 2:

Improve parking accessibility and equitable distribution of spaces.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2782	Improve residential parking.	Cluster-wide	DDOT	2702	DDOT will explore parking strategies for increasing residential parking including Residential Parking Permit (RPP) hours, for reducing intersection restrictions, and so forth.	FY2003
389	Prepare comprehensive parking and loading study, thereby analyzing residential and commercial requirements.	Capitol Hill	DDOT	266	A comprehensive study could be done. It must be scheduled with a long list of similar requests.	TBD
			Community	265	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	
2783	Link parking fee to vehicle size.	District-wide	DDOT	2703	DDOT will take a look at this, but it is probably not feasible.	FY2003
2784	Near transit stations, enforce or expand sticker parking and provide special permits for residents near transit stations.	Transit stations	DPW	6827	DPW will continue to deliver its core business services that include ticketing parking violators.	Ongoing
			MPD	2704	MPD is seeking information on transit station restrictions. Enforcement of zone parking can be handled by MPD officers and DPW ticket writers.	
			DDOT	7353	Enforcement should improve in FY2002 with a tripling of enforcement officer force (already begun). An expansion of the RPP zone to the area around transit stations can be requested. As soon as it is, DDOT will respond.	FY2002
			OCCC	10223	OCCC is seeking information on transit station restrictions.	

Agency Responses to Citizen Priorities

PRIORITY 2: **Transportation Solutions**OBJECTIVE 2: **Improve parking accessibility and equitable distribution of spaces.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2785	With community input, update parking regulations in zoning codes to reflect current demands to accommodate private transportation.	Cluster-wide	OP	2705	The OP will review the appropriateness of current parking standards related to zoning.	FY2002
2786	Increase enforcement of illegal parking.	Cluster-wide	DPW	6828	DPW will hire 138 parking officers in FY2002, which will result in increased enforcement in locations, including residential and enforcement of out-of-state vehicles.	FY2002
			MPD	2706	PSA officers will enforce parking regulations during all shifts.	FY2002
			DDOT	7354	Enforcement should improve in FY2002 with the tripling of enforcement officer force (already begun).	FY2002
2787	Create additional Ward 6 parking zones.	Ward-wide	DDOT	2707	DDOT will take a look at this action, but it is probably not feasible.	
2788	Close curb cuts where not needed to allow parking.	Cluster-wide	DDOT	2708	Specific requests should be made, and then DDOT will address them.	
2789	Explore opportunities to provide municipal parking (commercial and residential).	Cluster-wide	DDOT	2709	DDOT will explore the policies that govern the establishment of municipal lots.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2:

Transportation Solutions

OBJECTIVE 2:

Improve parking accessibility and equitable distribution of spaces.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2790	Work to resolve parking disputes between churches and the community.	Cluster-wide	DDOT	2710	Specific requests should be made, and then DDOT will address them.	Ongoing
			OP	9764	The OP will support DDOT by providing data, maps, and technical assistance as required. The OP can assist in identifying community organizations and church leadership and in assisting with outreach.	Ongoing
2791	Require traffic and parking studies for projects that will have a significant effect on the surrounding neighborhoods.	Cluster-wide	DDOT	2711	The existing screening process requires these analyses.	Ongoing
			OP	6829	The OP will continue to coordinate with DDOT on the review and requirement of traffic and parking analyses for major or otherwise significant projects.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 2:

Transportation Solutions

OBJECTIVE 3:

Create new options for transportation.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2793	Study feasibility of trolleys in the median of Pennsylvania Avenue SE and East Capitol Street.	Pennsylvania Avenue and East Capitol Street	DDOT	2713	DDOT is currently conducting a study of future light rail lines. The entire process, including construction, takes approximately 12 years.	FY2002
2794	Create more bike lanes and paths.	Cluster-wide	DDOT	2714	The bike lane identification process is under way. DDOT welcomes and encourages specific requests.	Ongoing
2795	Encourage transit-oriented development around Metro stations.	Metro stations	OP	2716	The OP and DDOT are currently coordinating a Task Force to develop recommendations that are for transit-oriented development in the District of Columbia and will be completed in January 2002. Additional work will be completed on a per-station-area basis to coordinate or conduct community-planning activities of District and regional agencies.	
			Community	2715	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2777	Limit SE Freeway access to neighborhoods.	SE Freeway	DDOT	2694	Effectiveness of doing this limitation through traffic-calming measures will be explored (FY2003 or "Out Years").	FY2003
			MPD	1443	1D PSAs in the area will support this initiative.	
			Community	2693	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 3:

Recreation, Education, and Public Amenities

Cluster 26 is ideally located between the landscaped lawns of the U.S. Capitol and the banks of the Anacostia River. However the open space amenities in the neighborhood are less than idyllic. Though residents live close to the river, the river remains physically inaccessible and unsafe for public use. Community gardens are in danger of development. Triangle pocket parks are in disrepair. Metro plazas represent underused and poorly designed public space. Residents want signature parks and plazas that offer useable opportunities. In addition, adults in the Cluster are seeking opportunities for stimulating continuing education, including vocational training.

OBJECTIVE 1:

Bolster youth services in the area.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2811	Form a neighborhood youth task force.	Cluster-wide	Community	2740	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 3: **Recreation, Education, and Public Amenities**OBJECTIVE 2: **Create strong neighborhood schools and resources for youth.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2764	Provide funding for beautifying and maintaining schools.	Cluster-wide	Community	2663	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
			DCPS	2664	DC Public Schools (DCPS) has an aggressive beautification and maintenance plan for all schools if funded; improvement should be visible in FY2003.	
2765	Re-create schools as centers of communities.	Cluster-wide	Community	5498	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
383	Hold a Cluster-wide school open house to let the community know how to use schools for programs and recreation.	Cluster-wide	DCPS	256	Information about building use can be obtained by contacting the Office of Real Estate. DCPS will take the recommendation of an open house under advisement, but a commitment to a start date cannot be made until the reorganization of the central administration is complete. The planner should follow up with DCPS about this request (call 202-442-5182).	TBD
			Community	6189	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	

Agency Responses to Citizen Priorities

PRIORITY 3: **Recreation, Education, and Public Amenities**OBJECTIVE 3: **Change behaviors and educate the community.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2813	Create a summer youth program to beautify the neighborhood.	Cluster-wide	DPR	9784	The Department of Parks and Recreation (DPR will investigate possibilities with the Department of Employment Services (DOES) about using youth through the youth employment program. DPR's Chief of Staff will look into this during Q2 of FY 2002.	FY2002
2814	Create a school campaign to beautify the neighborhood. Coordinate cleanups with schools.	Cluster-wide	DPW	6835	Tools and trash bags for cleanups are available through DPW's Helping Hand program.	Ongoing
			OCCC	9785	Working with KWB, Inc., the University of the District of Columbia (UDC), DDOT, DPW, and others will introduce training in DCPS on the do's and don'ts on cleanliness. The Office of the Clean City Coordinator (OCCC) will also support this initiative through the neighborhood engagement component of the Adopt-a-Block program and Keep WDC Beautiful.	FY2002
			Community	2745	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 3: **Recreation, Education, and Public Amenities**OBJECTIVE 4: **Provide access to and maintain healthy, open, green spaces, and recreation.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2766	Maintain public playgrounds.	Cluster-wide	DPR	2667	The maintenance and landscaping schedule will be on DPR's website during the summer months. <www.dpr.dc.gov>.	Ongoing
2767	Implement recommendations from the Anacostia Waterfront Initiative (AWI) to improve access to the Anacostia River.	Anacostia waterfront	OP	2669	The OP will continue to sponsor community planning meetings to develop a comprehensive plan for the Anacostia waterfront. An implementation plan is included in the scope of work.	Ongoing
2768	Re-use and redesign triangle parks and civic squares as useful public amenities.	Cluster-wide, especially Eastern Market's fragmented parks and the Massachusetts Avenue and 15th Street area	NPS	6823	Proposed changes should be developed in cooperation with the NPS historic landscape architects and other NPS cultural resource professionals.	FY2003
			DPR	2676	DPR will coordinate its efforts with the NPS in this area, because most of that property is NPS's. (DPR meets with NPS at least once a month). DPR's new landscape architect will also review this property and include it with her comprehensive plan of the Ward.	FY2002
			Community	2675	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2769	Fund a landscape architect in the OP.	District-wide	OP	2678	DPR has recently hired the department's first Landscape Architect to contribute to the maintenance and beautification of parks.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3: **Recreation, Education, and Public Amenities**OBJECTIVE 5: **Improve the natural beauty and character of the neighborhood.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2770	Re-brick sidewalks outside of the historic district.	Capitol East	DDOT	2680	Specific requests should be made, and then DDOT will address them.	Ongoing
2771	Trim trees and improve tree boxes.	Cluster-wide	DDOT	7350	Trees are trimmed on a continuous maintenance schedule.	Ongoing
			Community	5499	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2772	Remove and replant dead and diseased trees.	Cluster-wide	DDOT	7351	DDOT has assigned a horticulturalist to inventory dead trees. Accordingly, dead trees are continuously removed, and then boxes are placed on a planting list.	Ongoing
2773	Coordinate with National Park Service (NPS) and Casey Tree Endowment Fund (CTEF).	Cluster-wide	DDOT	7352	This is an ongoing initiative.	Ongoing
2774	Revitalize "Adopt-a-Park" program.	Cluster-wide	DPR	9749	DPR is in the process of interviewing for a development officer who will work specifically with Adopt-a-Park programs. This process is going as fast as possible.	FY2002
			Community	6824	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 3: **Recreation, Education, and Public Amenities**OBJECTIVE 5: **Improve the natural beauty and character of the neighborhood.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2775	Provide tools and bags for community cleanups.	Cluster-wide	DPW	2689	Tools and bags are available through DPW's Helping Hand program.	Ongoing
			DPR	6825	Tools and bags are available. Call and plan ahead. DPR main number: 202-673-7665.	Ongoing
			Community	5500	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2776	Facilitate and support community gardens.	Cluster-wide	DPR	6826	DPR's new outreach person and the newly hired Landscape Architect will facilitate those activities.	FY2002
			Community	2692	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 3: **Recreation, Education, and Public Amenities**

OBJECTIVE 6: Encourage “Pride of Place,” and create strong community ties within and across neighborhoods.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2815	Create distinctive signs for Capitol Hill to unite all of the Hill area.	Capitol Hill	DDOT	2746	A city-wide historic district signage program is under way. Contact Louise Ware for more information at 202-661-7584.	FY2002
			Community	2747	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2816	Create design standards to create “Eyes on the Street”-windows on front, back, and sides.	Cluster-wide	Community	2748	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2817	Create new monuments for Capitol Hill.	Capitol Hill	Community	2750	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2818	Install plaques to honor neighborhoods and local people.	Cluster-wide	Community	2753	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 4:

Housing and Historic Preservation

The housing priority included a broad range of concerns for residents. Maintaining affordability—particularly for seniors and low-income families—was a top concern, as was the preservation of the historic character of the Cluster outside the historic district. Residents recommended more resources be provided for enforcing building codes, assisting owners with appropriate repairs, encouraging mixed-income infill development, providing homeownership opportunities and resources, and expanding education and awareness of historic preservation tools and benefits.

OBJECTIVE 1:

Educate about, promote, and support historic preservation across the Cluster.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2749	Hold public discussion of the pros and cons of extending the Capitol Hill Historic District by inviting speakers, etc.	Cluster-wide, the Hill East in particular	OP	2639	The Historic Preservation Office (HPO) will use Federal grant funds to hire a community outreach and education coordinator to help raise awareness of historic resources and will build support for neighborhood preservation.	
2750	Develop educational materials outlining the reasons for having a historic district, its costs, and its advantages.	District-wide	Community	6817	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
			OP	2640	HPO will use Federal grant funds for an outreach and public education specialist, who will also support the development and updating of public information materials.	FY2002
2751	Study the feasibility of expanding the boundaries of the Capitol Hill Historic District.	Cluster-wide, the Hill East in particular	OP	2641	HPO will use Federal grant funds to hire a community outreach and education coordinator to help raise awareness of historic resources and build support for neighborhood preservation.	
			Community	6818	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 4: **Housing and Historic Preservation**

OBJECTIVE 1: Educate about, promote, and support historic preservation across the Cluster.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2752	Develop programs targeted at assisting low-income residents in maintaining their property in accordance with historic district guidelines and standards.	Cluster-wide	Community	2642	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 4: **Housing and Historic Preservation**OBJECTIVE 2: **Ensure a mix of housing affordable to different types of families and tenants.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2754	Implement affordable housing policies (Housing Omnibus Act and others).	Cluster-wide	DMPED	2647	The Deputy Mayor for Planning and Economic Development (DMPED) will work with agencies to ensure regulations and programs are developed to implement the Housing Act of 2002.	FY2002
			DHCD	6819	DHCD will redesign its programs and will allocate resources as needed to implement the Housing Act of 2002.	FY2002
2755	Promote integration of public housing through physical redesign (HOPE VI).	Hopkins Potomac	DCHA	2648	All DC Housing Administration (DCHA) HOPE VI projects include mixed-income rental and homeownership opportunities. No decision has been made as to the rehabilitation or reconstruction of this property. DCHA is currently undergoing an assessment of all of its properties to determine resource allocation and priority projects.	
			Community	5496	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2756	Create community land trusts (deed restrictions) from abandoned and District-owned properties.	Cluster-wide, the Hill East in particular	DHCD	2652	DHCD does not form community land trusts but it can provide funding for them.	Ongoing
			Community	2651	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2757	Make new types of flats legal (i.e., carriage houses and granny flats); encourage with tax incentives.	Cluster-wide	OP	2653	The OP will examine this issue as part of an inclusionary zoning study.	FY2002
			DMPED	6820	DMPED will review agency recommendations in this matter.	

Agency Responses to Citizen Priorities

PRIORITY 4: **Housing and Historic Preservation**

OBJECTIVE 2: Ensure a mix of housing affordable to different types of families and tenants.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2758	Support and encourage new housing and homeownership opportunities.	Cluster-wide, the Hill East in particular	DHCD	2655	DHCD supports new housing and homeownership through its current programs, as does the DC Housing Finance Authority (DCHFA).	Ongoing
			Community	2654	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2761	Develop assistance programs to help lower-income people (homeowners and renters) remain in Cluster 26.	Cluster-wide, the Hill East in particular	DHCD	2660	DHCD has single family repair programs that residents can use to preserve their homes. There also are “circuit-breaker” programs to reduce the effect of rising property taxes.	Ongoing
2763	Provide financial incentives to construct and maintain affordable rental property.	Cluster-wide, the Hill East in particular	DHCD	2662	DHCD provides financing in response to applications for the development and rehabilitation of affordable multifamily rental property. The DCHFA also finances those types of properties.	Ongoing
			OCFO	6822	The Office of the Chief Financial Officer (OCFO) and the Office of Tax and Revenue (OTR) have no authority to address the proposed action item, which requires either a change in law or a policy decision to implement. OCFO will provide support and analysis to implement any such changes in policy or legislation as appropriate. DHCD should be the lead on this action.	

Agency Responses to Citizen Priorities

PRIORITY 4: **Housing and Historic Preservation**OBJECTIVE 3: **Protect and restore historic treasures.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
378	Provide additional funding for the renovation, and identify reuse of the Old Naval Hospital.	Old Naval Hospital	DHCD	243	DHCD does not currently have an application for renovation for this property. A for-profit or nonprofit developer would need to obtain site control or enter negotiations to purchase the building, and then would apply to DHCD for acquisition or rehabilitation funding. Given the current pipeline of projects, DHCD can consider this project for FY2003 funding. Contact Jerry L. Williamson, Chief, Development Finance Division, at 202-442-7200.	FY2003
2753	Ensure funding for renovation of Eastern Market.	Eastern Market	DHCD	2644	This action should be referred to the Office of Property Management (OPM), which maintains DC-owned property. The city is currently addressing management issues surrounding the market. Once those are resolved, the city can consider renovation.	

Agency Responses to Citizen Priorities

PRIORITY 4: **Housing and Historic Preservation**

OBJECTIVE 4: Maintain existing housing stock, eliminate derelict properties, and demolish substandard structures.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
379	Inventory all unoccupied or boarded-up dwellings.	Cluster-wide hot spots include 16th and A Streets, 1100-1400 blocks of K Street, and 1500-1700 blocks of Independence Avenue	DCRA	1912	See the Abatement and Condemnation of Nuisance Property Act of 2000 (DCRA). In accordance with original legislation, DCRA started Phase 1 abandoned housing inventory in June FY2001. Phase 1 was completed in October 2001. Full inventory was to be completed by March 2002. For more information on this inventory process, please call Derrick Telesford, your Neighborhood Stabilization Officer (NSO) at 202-645-8282.	FY2002
380	Eliminate derelict buildings through code enforcement.	Cluster-wide hot-spots include 16th and A Streets, 1100-1400 blocks of K Street, and 1500-1700 blocks of Independence Avenue	DCRA	250	Housing Omnibus Bill (DHCD). DCRA is conducting a survey of all vacant buildings. DCRA is also working with DMPED to develop a housing policy, including the condemnation and demolition of buildings. In accordance with original legislation, DCRA started Phase 1 abandoned housing inventory in June FY 2001 Phase 1 was completed in October 2001. Full inventory was to be completed by March 2002. Your Neighborhood Stabilization Officer (NSO) will be responsible for code enforcement issues and will be informed of these sites in particular through the SNAP. Call your NSO, Derrick Telesford, at 202-645-8282. DCRA is increasing the number of building and zoning inspectors.	FY2003
381	Support renovations of vacant or nuisance properties to habitable uses.	Cluster-wide hot spots include 16th and A Streets, 1100-1400 blocks of K Street, and 1500-1700 blocks of Independence Avenue	DHCD	252	DHCD will acquire vacant and abandoned properties through the Homestead Program and other legislative authorities and will make rehabilitation funding available through existing programs. DMPED is implementing the Mayor's new initiative, titled "Home Again: Renovating Our City's Abandoned Properties," to reclaim such properties.	Ongoing
			DCRA	1913	The District is promulgating the "Abatement and Condemnation of Nuisance Properties Omnibus Amendment" Act to allow the city to take abandoned properties after adequate notice to owners. Properties will be converted into new housing.	FY2002
			Community	251	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 4: **Housing and Historic Preservation**

OBJECTIVE 4: Maintain existing housing stock, eliminate derelict properties, and demolish substandard structures.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2759	Create tax regulations to penalize or rapidly sell abandoned properties.	District-wide	OCFO	2657	The District is promulgating the "Abatement and Condemnation of Nuisance Properties Omnibus Amendment" Act to allow the city to take abandoned properties after adequate notice to the owners. Properties will be converted into new housing.	FY2003
2760	Enforce "Clean it or Lien it" on neglected properties or vacant lots.	Cluster-wide hotspots include 16th and A Streets, 1100-1400 block of K Street, and 1500-1700 blocks of Independence Avenue	DPW	2659	The Office of the City Administrator (OCA) is leading a task force aimed at "Rationalizing Code Enforcement." Four parts to this effort include cross-training of inspectors, code harmonization, "teeth" in enforcement, and consolidated adjudication. Enforcement follow-up will be addressed by this task force.	FY2002
			DCRA	6821	DCRA will work with other agencies, such as DPW, to review the current regulations and associated fines to address this problem. In addition, DCRA will work with OP and OCC to review zoning regulations and correct inconsistencies.	FY2002
382	Provide funding for offering incentives for attending home maintenance classes for home owners and renters.	Cluster-wide, with first priority to (Potomac and Hopkins residents	DHCD	254	DHCD funds CBOs that provide this type of training. CDCs may also offer such training as part of their NDAP-funded activities. In the Homestead Program, this kind of training and follow-up is a required component. CBOs and CDCs apply for funding each fiscal year through NDAP. The FY2002 NDAP competition was completed in January 2002; applications for the FY2003 NDAP funding were available in June 2002. Contact Vanessa Akins, Deputy Director, at 202-442-7200. University Legal Services (ULS) provides this service for the Cluster; contact ULS at 202-547-4747.	FY2002
			Community	253	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 5:

Appropriate Design and Development

Perhaps more than any other priority, residents were concerned about the effect of future development in their neighborhoods. Two questions in particular worried area residents—"What would happen to the land once occupied by DC General?" and "How could they make the most of their three Metro stations (Eastern Market, Potomac Avenue, and Stadium/Armory)?" Residents felt it was imperative for the District to complete a Master Plan for the DC General site to make sure that the land was not allocated to locally undesirable land uses (LULUs) such as past proposals for an impound lot or a 200-bed halfway house to locate on the site. Similarly, residents recognized that their Metro stations could draw positive development, but only if plans were completed that could catalyze the potential of these resources.

OBJECTIVE 1:

Encourage good design that preserves neighborhood character and feel.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2800	Visually present proposed plans and development to neighborhoods. Allow neighbors to create plans and city follow-up.	Cluster-wide	OP	2725	The OP is implementing enhanced Geographic Information System (GIS) tools that will be able to create visual and spatial representations of proposed developments.	FY2002
2796	Create strict design guidelines and codes for urban design, streetscapes.	Cluster-wide	DDOT	9771	DDOT will support the OP.	Ongoing
			OP	2718	The OP will provide design review and will assist DDOT to disseminate and promote existing streetscape standards to SNAP participants and community leaders.	
2798	Change zoning on the basis of building type rather than FAR.	Cluster-wide	Community	2721	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2799	"Code" existing building, block, and street type so future development will continue to follow the neighborhood pattern.	Cluster-wide	Community	2723	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 5: **Appropriate Design and Development**OBJECTIVE 2: **Strengthen residential neighborhood uses.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2801	Review zoning to strengthen residential neighborhood uses and to correct zoning inconsistencies.	Cluster-wide	OP	2727	The OP will work with DCRA and OCC to review the zoning regulations as appropriate to correct inconsistencies.	FY2003
			DCRA	6830	DCRA will review zoning regulations for needed changes and will recommend them to ZC.	Ongoing
			OCC	2726	OCC will review new regulations and will provide legal service support within the client agency's time frame.	Ongoing
2802	Require neighborhood early notification of any mid- to large-size projects.	Cluster-wide	Community	2728	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2803	Study the advisability of establishing a revised R-4 row house residential zone.	Cluster-wide	OP	2730	The OP will study the appropriateness of currently permitted uses in the R-4 zone.	FY2002
			Community	2729	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2804	Require Environmental Impact Studies (EISs) of all construction projects in excess of \$1 million.	Cluster-wide	DCRA	2731	Projects that exceed \$1 million are required to complete an EIS Form. The form is reviewed by five offices and agencies, including DCRA, DPW, DOH, and OP. Other pertinent information can be found at DCRA's web-site: <www.dcr.dc.gov>.	Ongoing
2805	Use Large Tract Review (LTR) for projects of significant effect on surrounding neighborhoods. (regardless of 3-acre trip)	Cluster-wide	OP	2732	The OP is committed to the proper administration of the LTR and will initiate it whenever required. The OP will review and evaluate the LTR process in FY2003.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 5:

Appropriate Design and Development

OBJECTIVE 3:

Protect neighborhoods from over-concentration or from poorly located correctional facilities and community-based residential facilities.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2806	Implement legislation requiring public hearings for the siting of social service, mental health and correctional facilities.	Cluster-wide	DOH	9778	Currently, the DOH's Office of Adjudication holds hearings for facilities in violation of health regulations. Those hearings are open to the public.	FY2002
			DOC	9777	Currently a sitting committee has been established to study the concentration of community-based residential facilities throughout the city and in particular Wards. The committee should be ready to make its recommendation for potential sites in early spring.	FY2002
			OCC	2733	OCC will provide legal advice to the client agency.	FY2002
2807	Provide listings of community-based residential facilities.	Cluster-wide	DOH	2734	DCRA should maintain a comprehensive list of all Community-Based Residential Facilities (CBRFs); however, DOH will provide the list of all CBRFs that it works with.	FY2002
			OP	6832	The Mayor has convened a CBRF Task Force to explore this issue.	
2808	Prevent concentration of CBRFs in residential neighborhoods, and consistently enforce them.	Cluster-wide	DMCYF	2736	Under the auspices of the Deputy Mayor for Children, Youth, and Families (DMCYF), a series of four community forums will be held (the first was held in December 2001) to discuss the siting of CBRFs in the District. The forums are designed to further conversations on community responsibility for meeting the needs of citizens with special needs, especially people with mental retardation and mental illness, the elderly, youth in need of supervision, and foster children. The forums will also seek to educate citizens about Federal and local laws governing the rights of persons with special needs to live in community settings they prefer.	FY2002
			OCC	6833	OCC will provide legal advice to the client agency.	

Agency Responses to Citizen Priorities

PRIORITY 5: **Appropriate Design and Development**

OBJECTIVE 3: Protect neighborhoods from over-concentration or from poorly located correctional facilities and community-based residential facilities.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2808	Prevent concentration of CBRFs in residential neighborhoods, and consistently enforce them.	Cluster-wide	Community	2735	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2809	Establish and enforce planning review for all residential treatment facilities.	Cluster-wide	OP	9783	The OP reviews all CBRFs that require review. The OP is also participating in the interagency committee review of the CBRF licensing and approval process. The OP will initiate any zoning change determined to be necessary and will coordinate its review with the Corporation Counsel and Zoning Administrator.	Ongoing
			OCC	2737	OCC should not be the lead agency. OCC will provide legal advice to the client agency.	Ongoing
390	With the neighborhood, create a comprehensive plan for DC General, DC Jail, and the RFK Stadium campus.	DC General, DC Jail, and RFK Stadium	DOH	7527	The City Administrator and the O P led a task force that prepared a draft Master Plan for the old DC General and DC Jail sites. DOH is on the Executive Planning Committee.	FY2002
			DOC	7526	The Mayor's office will submit a plan for the criminal justice use.	FY2002
			OP	268	The OP is currently coordinating a conceptual use plan for Reservation 13 (DC General and DC Jail) with City Administrator (CA) and occupant agencies (DOH and DOC). A final draft Master Plan was delivered to DC City Council on March 29, 2002. Detailed site planning and submission of a case to establish zoning on the site will follow.	
2810	Create and consistently enforce guidelines for locating CBRFs in residential communities.	Cluster-wide	DCRA	2739	The OCA has convened a task force to clarify and sort out discrepancies of CBRF and other community residential facilities. DCRA has a representative assigned to the task force. In specific reference to certain facilities, citizens should contact DOH. CBRF rules are administered by DOH.	FY2002

Actions With No Commitments

Even though District agencies considered all actions that this Cluster identified, a number of actions suggested by citizens through the SNAP process did not receive a commitment. Reasons for a lack of commitment ranged from the fiscal limitations (not enough money is currently available in the agency's budget), the particular agency with the authority to implement an action disagreed with the strategy, or the action needed more internal analysis before a commitment was made. Those actions included the following:

PRIORITY 1:

Neighborhood Economic Development

Action	Location	Agency	Agency Response
Support façade improvements on 8th Street and Pennsylvania Avenue.	8th Street SE and Pennsylvania Avenue	DHCD	DHCD had received an application for assistance for this project. DHCD is unable to support this effort, however, because Community Development Block Grant (CDBG) funds may be spent only on projects that benefit low to moderate-income areas or individuals. The census tract median income for the Barracks Row area exceeds CDBG limits. (No timeframe was set.)
Fund and implement expanded roving leader program.	Cluster-wide	DPR	DPR will continue to strengthen the Roving Leaders program through increased training and support of staff members, as well as maintaining a high presence in the community. There is no additional fiscal authority to address this request at this time (to expand the actual numbers of Roving Leaders) though DPR would like to as well.
Create design standards to create "Eyes on the Street" windows on front, back, and sides.	Cluster-wide	OP	Currently, no mechanism exists to fulfill this request. This is not a current planning priority. It is possible to explore options in future years if appropriate resources are made available.

Actions With No Commitments

PRIORITY 5:

Appropriate Design and Development

Action	Location	Agency	Agency Response
Change zoning on the basis of building type rather than FAR.	Cluster-wide	OZ	Zoning categories are based on zoning districts that have components that include FAR, setbacks, and the like, and are not based on FAR.
		OP	In light of all the other neighborhood and land use specific studies requested of the OP in the next two years, this issue is not a priority planning issue.
"Code" existing building, block type, and street type so future development will continue to follow the neighborhood pattern.	Cluster-wide	OP	Historic Preservation reviews consistency of streetscape and development patterns for properties in historic districts. In light of all the other neighborhood and land use specific studies requested of the OP in the next two years, this issue is not a priority planning issue. However, the OP always considers the compatibility of new buildings with adjacent properties and existing neighborhoods.
Provide listings of community-based residential facilities.	Cluster-wide	DCRA	Although DCRA holds Certificates of Occupancies (CofOs), DCRA does not regulate the community-based residential facilities any more than it regulates schools. Thus, citizens must call DOH.

Overview

While this Strategic Neighborhood Action Plan outlines and begins to address the key priorities identified by the neighborhoods in your Neighborhood Cluster, several other neighborhood initiatives are playing a major role in improving the quality of life in our neighborhoods. Those initiatives include the following:

Neighborhood Services Initiative

Neighborhood Services strives to find permanent solutions—not just quick fixes—for persistent problems in every Ward. To this end, the NSI, in partnership with residents and 13 District agencies, has identified Persistent Problem Areas (PPAs) in the community. In most cases, when the Metropolitan Police Department has an active Police Servicing Area Plan (PSA Plan) or a Capital Community Plan, a PPA work plan was developed. Those areas have recurring problems that need the cooperation and coordination of many government agencies to ensure that they

become clean, safe, and healthy neighborhoods. Through a Core Team approach, 13 government agency representatives come together weekly in each Ward to develop and implement work plans in an effort to mobilize, reclaim, revitalize, and sustain abatement of the problems in PPAs. *Because this initiative has been very active in your Neighborhood Cluster, the following few pages provide more detailed information.*

Transforming Schools Initiative (T-9)

In FY2001, DCPS selected nine schools to reconstitute and transform including facilities, curriculum, and staffing. In FY2002, another set will be selected, as well as in FY2003. Several existing schools will serve as a pilot for the new “neighborhood places” model of coordinated, neighborhood-based social services being implemented by the District agencies. *Please contact Helen Flag at 202-442-5044 to learn more about this initiative.*

Home Again: Renovating Our City's Abandoned Properties

This initiative will promote the development of the District's vacant and abandoned properties by gaining site control of the properties and by selling them to developers, who will renovate them into new homes. The initiative will begin by gaining site control in five neighborhoods: Columbia Heights, Ivy City/Trinidad, Near Northeast, Rosedale, and Shaw. Then it will expand throughout the city. The initiative's goal is to provide at least 30% of the homes to low-income families. *Please call 202-727-3899 to learn more about this initiative.*

Other Neighborhood Initiatives

5

Partnership for Problem Solving

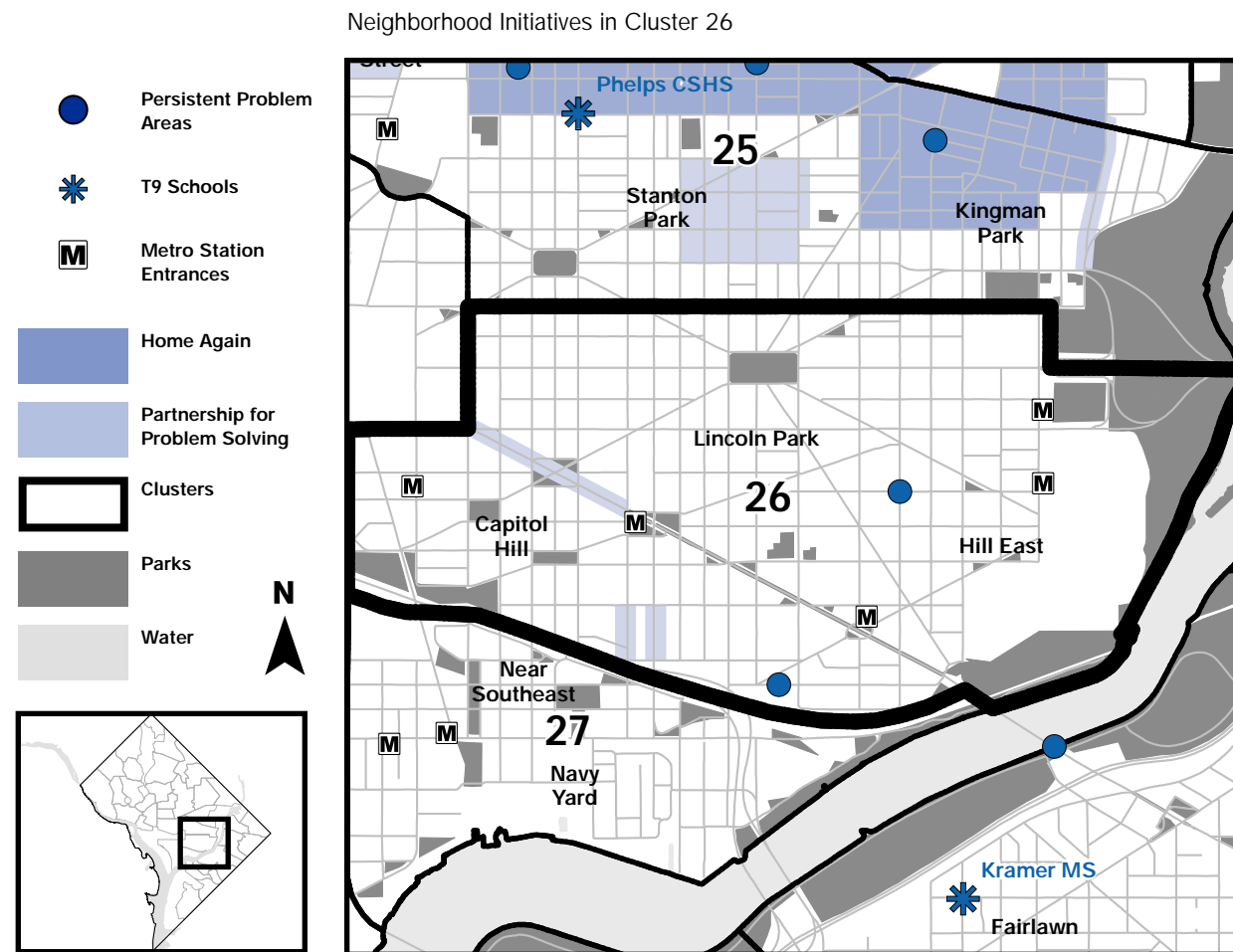
Police Lieutenants are working in partnership with the community and other stakeholders to address local public safety problems. They are developing plans specific to Police Service Areas (the geographic units that the police have implemented in the city) to facilitate the collaborative problem-solving process and to address public-safety issues. Strategies that have been developed focus on addressing offenders, victims, and locations and consist of three types of approaches: focused law enforcement, neighborhood partnership, and systemic prevention. *Please contact Ann Russell at 202-727-1585 to learn more about this initiative.*

Transit-Oriented Development (TOD)

TOD is a land use strategy to accommodate new growth, strengthen neighborhoods, and expand choices and opportunities. TOD capitalizes on bus and rail assets to stimulate and support vibrant, compact, diverse, and accessible neighborhood centers within walking distance of transit. TOD is a strategy that allows for a rich mix of uses—residential, retail, and work places—at densities that are appropriate for the neighborhood. *Please contact Karina Ricks at 202-442-7607 to learn more about this initiative.*

In many instances, the issues addressed in the SNAPs directly link with other neighborhood initiatives, thus creating synergy in areas that will receive substantial public and private resources.

The Neighborhood Initiatives map on the following page depicts the above-mentioned initiatives that are located in your Cluster.



Neighborhood Service Initiative

The Neighborhood Service Initiative is a partnership between 13 District agencies to identify, prioritize, and solve recurring service delivery problems called Persistent Problem Areas (PPAs). PPAs are unique because there are multiple problems in a specific area and, therefore, require multi-agency strategies to solve. There is one Neighborhood Service Coordinator (NSC) for each Ward, who coordinates the work of District agencies to solve these neighborhood problems. The NSC for Ward 6 is Leo Pinson.

To identify the PPAs for this Neighborhood Cluster, the NSC worked with Advisory Neighborhood Commissioners, community organizations, business owners, individual residents, and District agencies. Specific areas were identified and prioritized, and then specific work plans were developed for each PPA. Listed below is a more detailed description of each PPA.

A total of two PPAs exist in Cluster 26:

15th and C Street

Key problems in this area include infrastructure neglect, illegal activity, and abandoned automobiles. Accomplishments have included infrastructure repairs including streetlights and street and alley maintenance and have increased police presence that will reduce drug activity. Future work in this area will be further infrastructure improvements, continued police presence, and removal of abandoned automobiles.

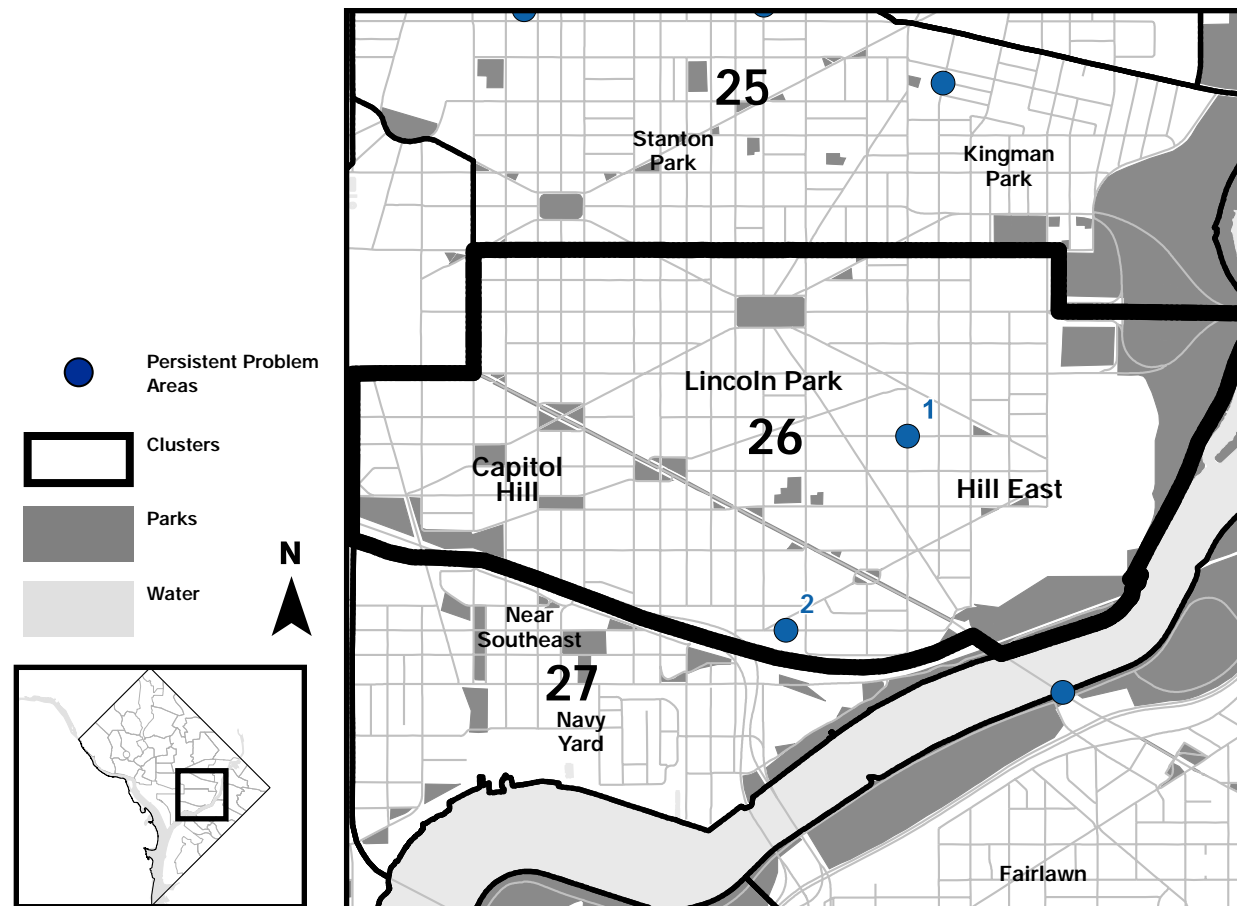
1100–1400 blocks of K Street

Key problems in this area include public safety, nuisance properties, and infrastructure neglect. Accomplishments have been the boarding up of several properties where illegal activities were occurring, deploying police to combat drug dealing, and issuing of moving violations. Future work in this area includes focusing on drug activity and increasing police presence and infrastructure improvement.

The Persistent Problem Areas map on the following page depicts the locations of the PPAs in your Cluster.

The NSC, in partnership with District agencies and the community, will continue to work on solving these existing PPAs. Each quarter, Neighborhood Service will consider working on additional PPAs in the Cluster. One of the key factors in this decision is determining whether improvements made to the PPAs are being sustained. One of the variables for sustaining these areas is active community involvement, such as providing regular cleanups, learning about city codes and regulations, and keeping an eye on properties and reporting any illegal activity. If you have questions, or are interested in partnering with your NSC on addressing these problems, please call Leo Pinson at 202-698-2464.

Persistent Problem Areas in Cluster 26



1. 15th & C Streets SE
2. 1100-1400 blocks of K Street SE

Your SNAP is a living document, not just a plan collecting dust on a shelf. In fact, a number of activities are currently under way to ensure that the priorities highlighted in this document are addressed. The following are examples:

Progress Updates to Your SNAP

The Office of Neighborhood *Action* is monitoring the status of projects with District agencies. A status update meeting will be held in each Ward twice a year to share with residents the progress of the commitments.

Implementation of Citizen-Driven Actions

The success of this plan depends on a strong partnership among District agencies, other agencies, businesses, community development corporations, the faith community, and you. To find community partners to help implement citizen actions, the Office of Neighborhood *Action* will be making contacts in your Cluster. You are strongly encouraged to take the initiative, to pull people or groups together, and to champion one of these actions. Please contact the Office of Neighborhood *Action* (at 202-727-2822) to learn where you might be able to help.

Role of Your Neighborhood Planner

Your Neighborhood Planner will be responsible for implementing several actions in this Ward. During this coming year, Karina Ricks will continue to work with you and other neighborhood stakeholders to look at opportunities for economic development around your Metro station areas to further flesh out and implement the draft Master Plan for Reservation 13 and to support the work of the Barracks Row Main Street. Staff members from DDOT will work with you on the many streetscape and transportation studies that are scheduled for the coming year. Karina will continue to be a liaison for you to the many District projects including the Anacostia Waterfront Initiative and ReStore DC, which is the new neighborhood commercial improvement program.

What Happens Now

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The Strategic Neighborhood Action Plans were built heavily on past and present plans and documents that have been developed by your neighborhood and the city. For your reference, we have listed a number of relevant plans and documents for your area. Many of these plans are accessible on the Neighborhood Action website at <www.neighborhoodaction.dc.gov> or at your local library.

Reference Materials

Plan:	Date Completed:	Plan Development Led by:
Ward 6 Plan	1998	DC Government, DC Office of Planning
City-wide Comprehensive Plan	1998	DC Government, DC Office of Planning
Barracks Row Main Street: Commercial Development and Job Analysis	2001	Bolan Smarts Associates, Inc., on behalf of Barracks Row Main Street
Restoration Planning for Kingman Island	2000	Environmental Health Administration
Concept Plan for Kingman and Heritage Island	2000	Department of Parks and Recreation and DC Office of Planning
Memorial and Museums Master Plan–Draft	2000	National Capital Planning Commission
Anacostia Waterfront Initiative Draft Framework Plan	2002	DC Office of Planning

Action Plan Partner Abbreviations

ABRA	Alcoholic Beverage Regulation Administration	DMCYF	Deputy Mayor for Children, Youth, Families, and Elders	NSO	Neighborhood Stabilization Officer
CAH	Commission on Arts and Humanities	DMH	Department of Mental Health	NTHP	National Trust for Historic Preservation
CBO	Community-Based Organization	DMPED	Deputy Mayor for Planning and Economic Development	OCA	Office of the City Administrator
CDC	Community Development Corporation	DMPSJ	Deputy Mayor for Public Safety and Justice	OCC	Office of Corporation Counsel
CFSA	Child and Family Services Administration	DMV	Department of Motor Vehicles	OSCC	Office of the Clean City Coordinator
DBFI	Department of Banking and Financial Institutions	DMO	Deputy Mayor of Operations	OCFO	Office of the Chief Financial Officer
DCFD	DC Fire Department	DOC	Department of Corrections	OCP	Office of Contracting and Procurement
DCHA	DC Housing Administration	DOES	Department of Employment Services	OCTO	Office of the Chief Technology Officer
DCHFA	DC Housing Finance Authority	DOH	Department of Health	OLBD	Office of Local Business Development
DCMC	DC Marketing Center	DPR	Department of Parks and Recreation	OP	Office of Planning
DCOA	DC Office of Aging	DPW	Department of Public Works	OPM	Office of Property Management
DCOP	DC Office of Personnel	EMA	Emergency Management Agency	OTR	Office of Tax and Revenue
DCPL	DC Public Libraries	EOM	Executive Office of the Mayor	OZ	Office of Zoning
DCPS	DC Public Schools	FEMS	Fire and Emergency Medical Services	PSA	Police Service Area
DCRA	Department of Consumer and Regulatory Affairs	FHA	Federal Housing Administration	TCC	Taxi Cab Commission
DDOT	District Department of Transportation	IGO	Inspector General's Office	UDC	University of the District of Columbia
DHCD	Department of Housing and Community Development	MPD	Metropolitan Police Department	WASA	DC Water and Sewer Authority
DHS	Department of Human Services	NCRC	National Capital Revitalization Corporation	WCCA	Washington Convention Center Authority
DISR	Department of Insurance and Securities Regulation	NPS	National Park Service	WMATA	Washington Metropolitan Area Transit Authority
		NSC	Neighborhood Service Coordinator	ZAC	Zoning Advisory Committee
		NSI	Neighborhood Service Initiative	ZC	Zoning Commission

Your District Representatives

Anthony A. Williams
Mayor

Kelvin Robinson
Chief of Staff

John Koskinen
City Administrator

Council of the District of Columbia

Linda W. Cropp
Council Chair

Jim Graham, Ward 1

Jack Evans, Chair Pro Tempore / Ward 2

Kenan Jarboe, Chair, Advisory Neighborhood
Commissions (ANC) 6B

Kathleen Patterson, Ward 3

Adrian Fenty, Ward 4

Vincent Orange, Ward 5

Sharon Ambrose, Ward 6

Kevin Chavous, Ward 7

Sandra Allen, Ward 8

Harold Brazil, At-Large

David Catania, At-Large

Phil Mendelson, At-Large

Carol Schwartz, At-Large

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Deputy Mayor for Planning and
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